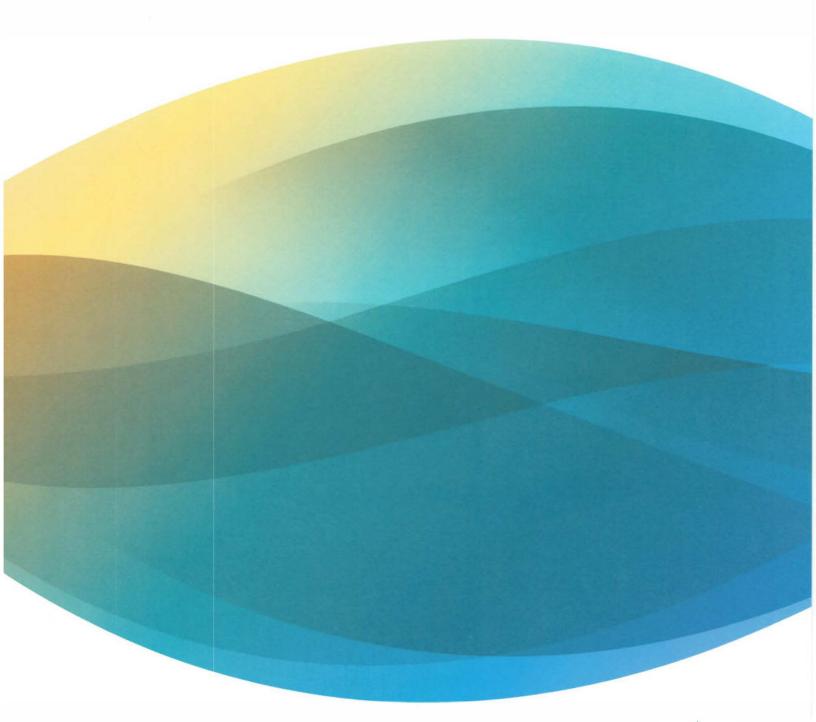
Northwestern Health Unit Financial Statements December 31, 2018





Northwestern Health Unit December 31, 2018

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210 First Street North Kenora, ON P9N 2K4



Management's Responsibility

To the Board of Health:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Health is composed primarily of directors who are neither management nor employees of the Organization. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is engaged by the directors to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

Chief Executive Officer

Kenora, Ontario April 30, 2019



Independent Auditors' Report

To the Board of Health of Northwestern Health Unit:

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Northwestern Health Unit (the "Organization"), which comprise the statement of financial position as at December 31, 2018, and the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2018, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and
 perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a
 basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.





- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Other Matter

The supplementary information contained in the schedules is presented for the purposes of additional analysis and is not part of the basic audited financial statements. The information in the schedules was derived from the accounting records tested in forming an opinion on the financial statements as a whole.

MNP LLP

Kenora, Ontario

Chartered Professional Accountants

April 30, 2019

Licensed Public Accountants



Northwestern Health Unit Statement of Financial Position

For the year ended December 31		2018 Actual	2017 Actual
Financial Assets			
Cash (Note 4)	\$	4,214,499	\$ 2,979,683
Accounts receivable (Note 5)		744,454	1,237,333
	_	4,958,953	4,217,016
Liabilities			
Accounts payable (Note 7)		1,572,500	1,606,554
Accrued vacation pay		107,308	98,926
Deferred revenue and government contributions repayable (Note 8)		1,483,688	676,229
Employee future benefits (Note 9)		511,314	479,025
		3,674,810	2,860,734
Net Financial Assets		1,284,143	1,356,282
Contingencies (Note 11)			
Commitments (Note 12)			
Non-Financial Assets			
Prepaid expenses		141,563	112,988
Capital assets (Note 6)		1,472,683	1,443,530
		1,614,246	1,556,518
Accumulated Surplus (Note 10)	\$	2,898,389	\$ 2,912,800

On behalf of the Board:	
Manho delaco	Board Chair
	Chief Executive Officer

Northwestern Health Unit Statement of Operations and Accumulated Surplus

	2018	2018	2017
For the year ended December 31	Budget	Actual	Actual
	(Note 18)		
REVENUE	644 456 700	644 454 434	Ć10 075 720
Ministry of Health and Long-term Care	\$11,156,700	\$11,151,121	\$10,975,728
Ministry of Health and Long-term Care - one time	1,863,175	1,966,900	780,126
Ministry of Children and Youth Services	2,528,883	2,529,778	2,469,860
Ministry of Children and Youth Services - one time		29,857	52,555
Health Canada	114,732	127,231	114,732
Municipal levies	2,462,435	2,462,431	2,462,435
Interest income	25,000	65,510	29,612
Other revenue and user fees	750,738	904,251	940,024
Transfer (to)/from deferred revenue	46,269	664,173	220,078
TOTAL REVENUE	18,947,932	19,901,252	18,045,150
EXPENSES	120.050	54.366	62 446
Advertising	120,950	54,366	62,446
Amortization	330,344	330,344	317,652
Audit and legal	48,301	77,652	57,580
Bad debts	15.	2,286	
Board conference, honorariums and travel	122,500	92,027	122,373
Bursaries	1,000	1,000	999
Employee benefits	2,515,791	2,469,069	2,328,783
Insurance	67,077	62,394	66,323
Office supplies and equipment	166,276	231,550	148,960
Postage and courier	35,613	34,629	34,427
Purchased services	1,753,788	1,250,795	734,892
Rent, maintenance and utilities	1,232,974	1,234,822	1,217,658
Salaries and wages	10,778,021	10,457,047	9,695,319
Supplies and services	1,076,866	1,146,195	1,183,397
Telephone	158,251	159,798	159,518
Travel - regular	442,484	510,732	402,476
Travel - conference	345,591	181,169	134,528
TOTAL EXPENSES	19,195,827	18,295,875	16,667,331
Annual surplus (deficit) before deferred revenue and			
expected settlements	(247,895)	1,605,377	1,377,819
Deferred revenue and expected government contribution			
settlements	<u>9€</u> ;	(1,617,992)	(911,546)
		name from	
Annual surplus (deficit) before undernoted item	(247,895)	(12,615)	466,273
		(4)	(4.227)
Loss on disposal of capital assets	<u>ν</u>	(1,796)	(1,337)
	(247 005)	/4 A 44 4 \	464.036
Annual surplus (deficit)	(247,895)	(14,411)	464,936
Assumption to the district of the second	2 012 000	2.012.000	2 447 964
Accumulated surplus, beginning of year	2,912,800	2,912,800	2,447,864
Accumulated surplus, end of year	\$ 2,664,905 \$	2,898,389 \$	2,912,800
Accumulated surplus, end of year	\$ 2,664,905 \$, 2,030,303 3	2,312,000

Northwestern Health Unit Statement of Changes in Net Financial Assets

		2018		2018	2017
For the year ended December 31		Budget		Actual	Actual
		(Note 18)			
Operating Activities					
Annual surplus (deficit)	\$	(247,895)	\$	(14,411)	\$ 464,936
Acquisition of tangible capital assets		(6,322)		(361,293)	(250,332)
Amortization of tangible capital assets		330,344		330,344	317,652
Loss on disposal of capital assets		8		1,796	1,337
		76,127		(43,564)	533,593
Acquisition of prepaid expenses		(115,000)		(158,589)	(127,503)
Use/consumption of prepaid expenses		115,000		130,014	125,117
				(28,575)	(2,386)
Net change in net financial assets		76,127		(72,139)	531,207
Net financial assets, beginning of year	_	1,356,282	2	1,356,282	825,075
Net financial assets, end of year	\$	1,432,409	\$ 1	1,284,143	\$ 1,356,282

Northwestern Health Unit Statement of Cash Flows

For the year ended December 31		2018	2017
Operating Activities			
Annual surplus (deficit)	\$	(14,411) \$	464,936
Non-cash charges to operations	Y	(14,411) \$	404,530
Amortization		330,344	317,652
Loss on disposal of capital assets		1,796	1,337
Loss on disposal of capital assets	:	317,729	783,925
Changes in non-cash operating balances			
Decrease (increase) in accounts receivable		492,879	(876,071)
Decrease (increase) in prepaid expense		(28,575)	(2,386)
Increase (decrease) in accounts payable		(34,054)	(5,441)
Increase (decrease) in accrued vacation pay		8,382	(44,256)
Increase (decrease) in employee future benefits		32,289	(26,694)
Increase (decrease) in deferred revenue and government contributions repayable		807,459	458,700
		1,596,109	287,777
Capital transactions			
Acquisition of capital assets		(361,293)	(250,332)
Investing transactions			
Decrease (increase) in investments			
Net change in cash		1,234,816	37,445
Cash, beginning of year	_	2,979,683	2,942,238
Cash, end of year	\$	4,214,499 \$	2,979,683

1. ORGANIZATION

The Northwestern Health Unit provides public health services to the people resident in the Kenora-Rainy River District. The Northwestern Health Unit is a registered charity under the Income Tax Act.

SIGNIFICANT ACCOUNTING POLICIES

a) Management's Responsibility for the Financial Statements

The financial statements of the Health Unit are the responsibility of management. They have been prepared in accordance with Canadian public sector accounting standards.

b) Government Transfers

Government transfers are recognized in the financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be determined.

c) Revenue recognition

Grants for the acquisition of tangible capital assets are recognized in the period in which the eligible expenditures are made.

User fees and other revenue are recorded as the service is provided and collection is reasonably assured. Interest income is recorded on an accrual basis.

d) Capital Assets

The cost of capital assets are amortized on a straight line basis over their estimated useful lives as follows:

Equipment	5-20 years
Automotive	10 years
Software and licenses	5 years
Leasehold improvements	4-20 years

e) Funding Settlements

Expected funding settlements for the current year represent the Health Unit's best estimate of funding receivable or repayable to be determined upon final settlement with the respective funding agency. Final settlements for March year end programs will be adjusted from a calendar year to a fiscal year before settlement and therefore the actual cash settlements will differ from the estimated settlements on the Statement of Operations. Actual results could differ from management's best estimates.

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

f) Employee Benefits

Pension Plan

The Health Unit accounts for its participation in the Ontario Municipal Employee Retirement System (OMERS), a multi-employer public sector pension fund, as a defined benefit plan. Contributions are expensed as incurred.

Vacation Pay

Employees are entitled to compensation for unused vacation credit when they leave the Health Unit's employ. The liability with respect to vacation pay is recorded in these financial statements.

Sick Leave Benefits

Employees may accumulate sick leave credits during their term of employment up to a maximum accumulation of 180 days. Unused sick leave at retirement or termination of employment is forfeited except for certain employees hired prior to a specified date as noted in contractual agreements who receive separation allowances based on up to 50% of their accumulated sick leave credits. The costs of these vesting and non-vesting sick leave benefits are actuarially determined using the projected unit credit actuarial cost method with attribution of the projected benefit obligation for each covered employee over the period from the employee's date of hire to the earlier of the assumed retirement date and the full eligibility date. The accrued benefit obligation is equal to the present value of the portion of the projected benefit obligation attributable to service before the valuation date. Actuarial gains and losses are amortized on a straight line basis over the expected average remaining service period. The liabilities are discounted using the Health Unit's cost of borrowing.

g) Reserves

Certain amounts, as approved by the Board of Health, are set aside in accumulated surplus for replacement of capital assets, coverage of Part 8 program deficits and deferral of donation revenue purposes. Transfers to/from these reserves are an adjustment to the respective reserve when approved.

h) Use of Estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

3. COMPARATIVE FIGURES

The comparative figures have been re-stated to conform to the current year presentation.

	CACII
/	CASH
4.	CASH

		2018	2017
Unrestricted	\$	4,214,499	\$ 2,962,601
Restricted Cash	<u>-</u>		17,082
	\$	4,214,499	\$ 2,979,683

Restricted cash represents amounts on deposit received from external organizations for the operation of their programs. A corresponding payable to these organization is included in accounts payable.

The Northwestern Health Unit's chequing accounts are held at two chartered banks. Interest is paid at a rate of prime minus 1.75%. The organization has an approved credit limit of \$500,000 from a chartered bank which bears interest at prime rate and is unsecured.

5. ACCOUNTS RECEIVABLE

		2018	2017	
Province of Ontario	Ś	549,699	\$	921,505
Accrued interest	*	-	•	15
Municipalities		46,594		174,175
Employee advances		963		2,462
HST rebates		115,429		111,873
Other		31,769		27,303
	\$	744,454	\$	1,237,333

6. CAPITAL ASSETS

O. CHITTIE / 133E 13								
			20	18				
	 Opening				Ending	A	ccumulated	Net Book
	Cost	Additions	Disposals		Cost	A	mortization	Value
Automotive	\$ 499,469	\$	\$ -	\$	499,469	\$	378,179	\$ 121,290
Equipment	1,554,138	179,331	156,090		1,577,379		1,074,717	502,662
Leasehold improvements	1,199,039	138,157	13,073		1,324,123		716,015	608,108
Software and licenses	617,020	43,805	10,026		650,799		410,176	240,623
	\$ 3,869,666	\$ 361,293	\$ 179,189	\$	4,051,770	\$	2,579,087	\$ 1,472,683
			20	17				
	Opening				Ending	Δ	ccumulated	Net Book
	Cost	Additions	Disposals		Cost	A	Amortization	Value
Automotive	\$ 499,469	\$ _	\$	\$	499,469	\$	324,241	\$ 175,228
Equipment	1,403,801	187,459	37,122		1,554,138		1,069,385	484,753
Leasehold improvements	1,193,956	5,083	-		1,199,039		686,478	512,561

57,790

250,332

7. ACCOUNTS PAYABLE

563,369

3,660,595

Software and licenses

	_	2018	2017	
Trade	\$	352,299	\$ 453,592	
Payroll liabilities		444,316	485,892	
Accrued salaries and wages		477,842	337,104	
Ministry of Health and Long-term care		211,032	216,763	
MOHLTC Health Promotion Division		50,597	49,652	
Ministry of Children, Community and Social Services		36,414	63,551	
	\$	1,572,500	\$ 1,606,554	

4,139

41,261 \$

617,020

3,869,666 \$

346,032

2,426,136 \$

270,988

1,443,530

DEFERRED REVENUE AND GOVERNMENT CONTRIBUTIONS REPAYABL	_	2018	2017
Federal Government Children's Oral Health Initiative	\$	(393) \$	3,696
Province of Ontario	·	(/	-,
Blind-Low Vision		1,382	301
Infant Hearing Program		11,511	31,309
One-time - SFO Smoking Cessation		1.00	29,800
One-time - Family Health and Home Visiting Forum			25,750
One-time - First Nations Partnership Development		-	31,612
One-time - Fun Friends		140	30,000
One-time - Northern Fruit and Vegetable Program		224,722	297,841
One-time - Needle Exchange Program			44,026
One-time - Vaccine Refrigerators			4,440
One-time - Change Management		50,000	
One-time - Four Directions Pathways		21,617	
One-time - Dental Instruments		9,579	
One-time - Indigenous Engagement		831,842	-
One-time - Infectious Disease Program Assistant		40,706	-
One-time - Panorama - Immunization Solution		181	37,508
Preschool Speech and Language		52,121	10,778
Student Nutrition Program		103,781	86,960
Donations		12,057	12,057
Other		124,763	30,151
	\$	1,483,688 \$	676,229

9. EMPLOYEE FUTURE BENEFITS

			2018	2017
	Vested sick	Non-vesting		
	leave	sick leave		
Accrued employee future benefit obligations at December 31 Unamortized actuarial gains (losses) at December 31	\$ 46,821 6,771	\$ 611,319 (153,597)	\$ 658,140 \$ (146,826)	676,951 (197,926)
Employee future benefits liability at December 31	\$ 53,592	\$ 457,722	\$ 511,314 \$	479,025

The Health Unit provides for the accumulation of unused sick days to be banked. The Health Unit provides these benefits through an unfunded defined benefit plan.

9. EMPLOYEE FUTURE BENEFITS (continued)

The accrued benefit obligation for the sick leave benefits as at December 31, 2018 is based on an actuarial valuation prepared as at December 31, 2018. These actuarial valuations are based on assumptions about future events. The economic assumptions used in the valuation are the Health Unit's best estimates of expected rate of:

	2018	2017
Wage and salary escalation	2.50%	2.50%
Discount rate	3.30%	3.00%

10. ACCUMULATED SURPLUS

The Health Unit segregates its accumulated surplus into the following categories:

	_	2018	2017
Investment in tangible capital assets	\$	1,472,683	\$ 1,443,530
Current funds		715,628	780,025
Reserve funds			74
Capital		525,582	516,681
Part 8		156,734	144,281
Endowment		27,762	28,283
	\$	2,898,389	\$ 2,912,800

11. CONTINGENCIES

- a) As at 31 December 2018 several employees were on pregnancy/parental leaves. The Northwestern Health Unit is contingently liable for the employer's portion of these employees' OMERS pension premiums, should the employees choose to buy back their contributed service on their return to work.
- b) The expected funding settlements as disclosed in the statement of financial position represent the Health Unit's best estimate of the funding repayable (receivable) based on agreements with funding agencies. If the funding sources do not approve all or a portion of the expenses, the accumulated surplus of the Health Unit could be reduced by a material amount.

12. COMMITMENTS

The Northwestern Health Unit has various premises under lease with varying rents and expiry dates ranging from one to twenty years. Some of these leases provide for increasing rents to cover increasing costs. The minimum annual commitment is as follows:

2019	820,229
2020	784,045
2021	786,364
2022	787,898
2023	789,182

In addition to leases on premises, the Health Unit is committed under various contracts with professionals and other providers of program services.

13. PUBLIC SECTOR SALARY DISCLOSURE ACT

For 2018, the following employees were paid salaries, as defined in the Public Sector Salary Disclosure Act, 1996 of \$100,000 or more.

Name	¥ 1	Salary and On Call		Taxable Benefits
Kit Ngan Young Hoon	\$	294,613	\$	1,207
Mark Perrault	7	157,306	7	649
Marilyn Herbacz		145,471		1,113
Donna Stanley		117,075		968
Lee Pitt		116,015		968
Kim Gardiman		116,015		968
Gillian Lunny		116,015		968
Alex Berry		116,015		968
Shannon Robinson		116,015		968
Dawn Sauve		116,015		968

14. PENSION AGREEMENT

The Northwestern Health Unit makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of its employees. This plan is a defined benefit plan which specifies amount of retirement income to be received by the employees based on length of service and rates of pay. The amount contributed to OMERS for 2018 was \$1,006,277 (2017 was \$962,736). For employees who have a normal retirement age of 65, contributions are 9.0% of employee salaries up to \$55,900 and 14.6% thereafter.

Because OMERS is a multi-employer pension plan, the Health Unit does not recognize any share of the pension plan deficit of \$2,790 million (2017 - \$605 million surplus) based on the fair market value of the Plan's assets as this is a joint responsibility of all Ontario municipalities and their employees.

15. RELATED PARTY TRANSACTIONS

During the year ended December 31, 2018, honorariums of \$35,430 (2017 - \$34,824) were paid to members of the Board of Health.

16. ECONOMIC DEPENDENCE

The Northwestern Health Unit received approximately 82% (2017 - 80%) of its revenue from the Province of Ontario and approximately 12% (2017 - 14%) from the obligated municipalities in the Kenora-Rainy River District. In the event that either or both of these sources of funding were no longer available, the Health Unit would have to find other sources of funding or alter its operations.

17. SEGMENTED INFORMATION

The Northwestern Health Unit is a government institution that provides primarily health care services. For management reporting purposes the Health Unit's operations and activities are organized and reported by programs. Programs are created for the purposes of reporting specific activities to attain certain objectives in accordance with funding regulations.

No additional disclosure on a segmented basis was considered necessary as the Board of Health considers all the services and activities they provide to be encompassed in the segment of health care.

18. BUDGET

The budget adopted by the Board of Health was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget expensed all tangible capital asset additions. As a result, the budget figures presented in the statement of operations and statement of changes in net financial assets represents the budget adopted by the Board of Health on February 28, 2018 with adjustments as follows:

	_	2018
Budget surplus (deficit) for the year	\$	76,127
Add: Capital expenditures		6,322
Less: Amortization		(330,344)
	\$	(247,895)

Northwestern Health Unit Statement of Financial Activities - Mandatory Cost-Shared and Unorganized Schedule 1

For the year ended December 31		2018		2017
REVENUE				
Ministry of Health and Long-term Care	\$	8,403,700	\$	8,229,900
Ministry of Health and Long-term Care - one time	*	2	•	20,000
Municipal levies		2,368,065		2,368,301
Interest income		65,373		29,458
Other revenue and user fees		235,012		232,338
TOTAL REVENUE		11,072,150		10,879,997
EXPENSES				
Advertising		42,760		60,802
Amortization		255,052		252,465
Audit and legal		68,158		52,383
Bad debts		2,286		
Board conference, honorariums and travel		92,027		121,623
Bursaries		1,000		999
Employee benefits		1,567,139		1,485,697
Insurance		46,394		50,322
Office supplies and equipment		222,471		147,769
Postage and courier		32,596		31,226
Purchased services		209,633		191,555
Rent, maintenance and utilities		1,190,905		1,174,191
Salaries and wages		6,485,732		5,962,341
Supplies and services		392,477		373,696
Telephone		148,020		144,983
Travel - regular		226,693		192,098
Travel - conference		104,646		99,039
TOTAL EXPENSES		11,087,989		10,341,189
Excess of revenue over expenses (expenses over revenue) for the year				
before expected settlements and undernoted items		(15,839)		538,808
Provision for recovery		-		(107,720)
Deferred revenue				
Excess of revenue over expenses (expenses over revenue) for the year	\$	(15,839)	\$	431,088
Reconciliation for funding purposes:				
Excess of revenue over expenses for the year as above	\$	(15,839)	¢	431,088
Add: amortization	Ų	255,052	Ų	252,465
Less: capital assets		(292,746)		(198,489)
Excess of revenue over expenses (expenses over revenue) for the year		(232,740)		(150,405)
for funding purposes	\$	(53,533)	\$	485,064
ior randing parposes	7	(55,555)	7	403,004

Northwestern Health Unit Statement of Financial Activities - MOH Compensation Initiative Schedule 2

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care	\$	116,421 \$	118,828
TOTAL REVENUE		116,421	118,828
EXPENSES			
Salaries and wages		116,421	118,828
TOTAL EXPENSES		116,421	118,828
Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items			w.
Provision for recovery Deferred revenue		* F	
Excess of revenue over expenses (expenses over revenue) for the year	\$	- \$	-
Reconciliation for funding purposes:	4		
Excess of revenue over expenses for the year as above	\$	- \$	(e)
Add: amortization		(€	590
Less: capital assets		- 9 :	
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	- \$	

Northwestern Health Unit Statement of Financial Activities - Cost-Shared Related Schedule 3

		Small Drinking		Vector-Borne		Total		
For the year ended December 31		Water Systems		Diseases		2018		2017
REVENUE								
Ministry of Health and Long-term Care	\$	214,900	\$	68,200	\$	283,100	\$	283,100
Municipal levies	ľ	71,633	•	22,733	•	94,366	•	94,134
Other revenue and user fees		1,971		14		1,971		2,050
TOTAL REVENUE		288,504		90,933		379,437		379,284
EXPENSES								
Amortization		1,898		: = :		1,898		957
Employee benefits		50,129		15,031		65,160		62,003
Office supplies and equipment				:=:		+		(2,600)
Postage and courier		942		117		1,059		2,007
Purchased services				4,857		4,857		3,352
Salaries and wages		207,014		64,983		271,997		261,562
Supplies and services		2,516		611		3,127		3,008
Travel - regular		25,074		3,708		28,782		26,973
Travel - conference		2,829		1,626		4,455		4,367
TOTAL EXPENSES		290,402		90,933		381,335		361,629
Excess of revenue over expenses (expenses over revenue) for the year								
before expected settlements and undernoted items		(1,898)		s#		(1,898)		17,655
Provision for recovery		_		-		(2)		(9,115)
Deferred revenue		-				-		
Excess of revenue over expenses (expenses over revenue) for the year	\$	(1,898)	\$	-	\$	(1,898)	\$	8,540
Reconciliation for funding purposes:								
Excess of revenue over expenses for the year as above	4	(1.000)	4		~	(1.800)	4	0.540
Add: amortization	\$	(1,898)	Þ	•	\$	(1,898)	Þ	8,540
Less: capital assets		1,898				1,898		957
Excess of revenue over expenses (expenses over revenue) for the year	_		_			-	_	(9,497)
for funding purposes	\$		۲		خ		ċ	
ioi ruiluiig pui poses	→		\$		\$	•	۶	

Northwestern Health Unit Statement of Financial Activities - 100% Funded Public Health Division Schedule 4

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care	\$	1,767,800 \$	1,763,800
Ministry of Health and Long-term Care - one time	*	*	8,100
Interest income		137	154
Other revenue and user fees		94,372	108,353
TOTAL REVENUE		1,862,309	1,880,407
EXPENSES			
Advertising		254	351
Allocated costs		31,995	31,996
Amortization		47,841	47,841
Employee benefits		271,785	245,944
Insurance		4,000	4,001
Office supplies and equipment		*	721
Postage and courier		42	5
Purchased services		236,129	249,121
Rent, maintenance and utilities		2,400	2,400
Salaries and wages		1,105,691	1,062,162
Supplies and services		113,132	116,247
Telephone		612	701
Travel - regular		75,391	67,410
Travel - conference		8,018	9,811
TOTAL EXPENSES		1,897,290	1,838,711
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		(34,981)	41,696
Provision for recovery		(12,860)	(89,537)
Deferred revenue		: *	9 0
Excess of revenue over expenses (expenses over revenue) for the year	ć	/A7 QA1\ ¢	(47.941)
Excess of revenue over expenses (expenses over revenue) for the year	\$	(47,841) \$	(47,841)
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	(47,841) \$	(47,841)
Add: amortization		47,841	47,841
Less: capital assets		(₩)	: E
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	- \$	

Northwestern Health Unit Statement of Financial Activities - 100% Funded Health Promotion Division Schedule 5

For the year ended December 31	2018		2017
REVENUE			
Ministry of Health and Long-term Care	\$ 580,100	\$	580,100
TOTAL REVENUE	580,100		580,100
EXPENSES			
Allocated costs	25,000		23,400
Amortization	250		126
Board conference, honorariums and travel	~		150
Employee benefits	94,874		93,918
Postage and courier	59		20
Purchased services	421		60
Salaries and wages	416,986		403,351
Supplies and services	12,775		20,790
Telephone	611		1,257
Travel - regular	15,958		19,964
Travel - conference	6,382		1,647
TOTAL EXPENSES	 573,316		564,683
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items	6,784		15,417
Provision for recovery	(7,034)		(14,292)
Deferred revenue			-
Excess of revenue over expenses (expenses over revenue) for the year	\$ (250)	ć	1,125
excess of revenue over expenses (expenses over revenue) for the year	\$ (230)	Ş	1,123
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$ (250)	\$	1,125
Add: amortization	250		126
Less: capital assets	 .*		(1,251)
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$ 	\$	

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2018-2019 - New Purpose-Built Vaccine Refrigerators

Schedule 6

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care - one time	\$	18,400 \$	-
TOTAL REVENUE		18,400	(4)
EXPENSES			
Amortization		2,656	
TOTAL EXPENSES	-	2,656	8
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		15,744	P
Provision for recovery		(5,113)	100
Deferred revenue		S	.a.
Excess of revenue over expenses (expenses over revenue) for the year	\$	10,631 \$	
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	10,631 \$	· ·
Add: amortization	J	2,656	
Less: capital assets		(13,287)	
Excess of revenue over expenses (expenses over revenue) for the year		(15)2011	
for funding purposes	\$	- \$	13

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2018-2019 - Mandatory Programs: Change Management

Schedule 7

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care - one time	\$	50,000 \$	
TOTAL REVENUE	7	50,000 \$	
TOTAL REVENUE	-	30,000	
EXPENSES			
			*
TOTAL EXPENSES			€
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		50,000	ψ.
Provision for recovery			
Deferred revenue		(50,000)	
Excess of revenue over expenses (expenses over revenue) for the year	\$	 \$	
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	- \$	5
Add: amortization		*	*
Less: capital assets			
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	- \$	

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2018-2019 - Four Directions Community Pathways Partnerships Schedule 8

For the year ended December 31	2018	2017
REVENUE		
Ministry of Health and Long-term Care - one time	\$ 103,000	\$ 2
TOTAL REVENUE	103,000	
EXPENSES		
Purchased services	80,000	
Supplies and services	48	
Travel - regular	1,335	
TOTAL EXPENSES	81,383	
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	21,617	ž.
Provision for recovery	×	
Deferred revenue	 (21,617)	3
Excess of revenue over expenses (expenses over revenue) for the year	\$ -	\$ ·
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$	\$ 8
Add: amortization		
Less: capital assets		-
Excess of revenue over expenses (expenses over revenue) for the year		
for funding purposes	\$ •	\$ *

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2018-2019 - Mandatory Programs: Chart of Accounts Restructure Schedule 9

For the year ended December 31		2018	2017
DEVICALLIE			
REVENUE	<u> </u>	0.000 ¢	
Ministry of Health and Long-term Care - one time	\$	8,800 \$	-
TOTAL REVENUE		8,800	*
EXPENSES			
Purchased services		8,761	*
TOTAL EXPENSES		8,761	
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		39	
Provision for recovery		(39)	-
Deferred revenue		¥	Ģ.
Excess of revenue over expenses (expenses over revenue) for the year	\$	- \$	*
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	- \$	12
Add: amortization		*	
Less: capital assets			1
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	- \$	ā.

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2018-2019 - Capital - Installation of Power Door Operator

Schedule 10

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care - one time	\$	8,900	\$ 12
TOTAL REVENUE		8,900	
EXPENSES			
Amortization		525	.#.
TOTAL EXPENSES		525	
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		8,375	:2
Provision for recovery			192
Deferred revenue			
Excess of revenue over expenses (expenses over revenue) for the year	\$	8,375	\$
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	8,375	\$ l k
Add: amortization	,	525	
Less: capital assets		(8,900)	-
Excess of revenue over expenses (expenses over revenue) for the year			-
for funding purposes	\$	-	\$ 2

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2018-2019 - Healthy Smiles Ontario Program: Dental Instruments Schedule 11

For the year ended December 31		2018		2017
REVENUE				
Ministry of Health and Long-term Care - one time	\$	24,600	\$	ŝ
TOTAL REVENUE		24,600		S.
EXPENSES				
Amortization		1,457		
Supplies and Services		540		
TOTAL EXPENSES		1,997		2
Excess of revenue over expenses (expenses over revenue) for the year				
before expected settlements and undernoted items		22,603		•
Provision for recovery		9		<u> </u>
Deferred revenue		(9,579)		-
Excess of revenue over expenses (expenses over revenue) for the year	\$	13,024	\$	
Reconciliation for funding purposes:				
Excess of revenue over expenses for the year as above	\$	13,024	\$	
Add: amortization	Y	1,457	7	
Less: capital assets		(14,481)		
Excess of revenue over expenses (expenses over revenue) for the year		(14,401)		
for funding purposes	\$	-	\$	2

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2018-2019 - Engagement with Indigenous Communities

Schedule 12

or the year ended December 31		2018		2017
REVENUE				
Ministry of Health and Long-term Care - one time	\$	1,270,600	\$	9
TOTAL REVENUE		1,270,600		
EXPENSES				
Advertising		6,162		*
Audit and legal		1,577		
Employee benefits		48,976		ي
Purchased services		118,986		
Salaries and wages		214,660		9
Supplies and services		7,392		-
Travel - regular		6,454		-
Travel - conference		34,551		
TOTAL EXPENSES		438,758		×
Excess of revenue over expenses (expenses over revenue) for the year				
before expected settlements and undernoted items		831,842		*
Provision for recovery		2		-
Deferred revenue		(831,842)		
Excess of revenue over expenses (expenses over revenue) for the year	\$	-	\$	
Reconciliation for funding purposes:				
Excess of revenue over expenses for the year as above	\$		\$	
Add: amortization	ې	· ·	ې	
Less: capital assets		•		-
Excess of revenue over expenses (expenses over revenue) for the year				
for funding purposes	\$		\$	
Tot tuttutile bat boses	->	<u> </u>	7	

Northwestern Health Unit Statement of Financial Activities - One-Time Funding 2018-2019 - Northern Fruit and Vegetable Program Schedule 13

For the year ended December 31	2018	2017
REVENUE		
Ministry of Health and Long-term Care - one time	\$ 426,000 \$	
TOTAL REVENUE	426,000	2 7 8
EXPENSES		
Allocated costs	3,600	<u>₩</u>
Employee benefits	3,848	140
Purchased services	84,284	
Salaries and wages	45,442	12
Supplies and services	61,200	
Travel - regular	2,154	30
Travel - conference	750	140
TOTAL EXPENSES	201,278	_ 120
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	224,722	(**
Provision for recovery	1.0	⊛:
Deferred revenue	 (224,722)	_ ē
Excess of revenue over expenses (expenses over revenue) for the year	\$ - \$	(a)
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$ - \$	
Add: amortization		
Less: capital assets		
Excess of revenue over expenses (expenses over revenue) for the year		
for funding purposes	\$ - \$	

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2018-2019 - Infectious Disease Program Assistant

Schedule 14

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care - one time	\$	56,600 \$	
TOTAL REVENUE		56,600	<u> </u>
EXPENSES			
Employee benefits		1,416	2
Salaries and wages		14,478	
TOTAL EXPENSES		15,894	
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		40,706	æ
Provision for recovery		18	(*)
Deferred revenue		(40,706)	
Excess of revenue over expenses (expenses over revenue) for the year	ć	ć	
expenses (expenses over revenue) for the year	\$	- \$	
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	- \$	9
Add: amortization		: x	640
Less: capital assets			783
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	- \$	(*)

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2017-2018 - Indigenous Communities: First Nations Partnership Development
Schedule 15

For the year ended December 31	2018	2017
REVENUE		
Ministry of Health and Long-term Care - one time	\$ - \$	105,000
Transfer (to)/from deferred revenue	31,612	
TOTAL REVENUE	31,612	105,000
EXPENSES		
Employee benefits	1.61	12,945
Salaries and wages	~~	59,599
Travel - regular	352	844
TOTAL EXPENSES	352	73,388
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	31,260	31,612
Provision for recovery	(31,260)	983
Deferred revenue	 <u> </u>	(31,612)
Excess of revenue over expenses (expenses over revenue) for the year	\$ - \$	147
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$ - \$	
Add: amortization	1.0	190
Less: capital assets		120
Excess of revenue over expenses (expenses over revenue) for the year		
for funding purposes	\$ - \$	

Northwestern Health Unit Statement of Financial Activities - One-Time Funding 2017-2018 - Northern Fruit and Vegetable Program Schedule 16

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care - one time	\$		\$ 388,000
Other revenue and user fees		225	-
Transfer (to)/from deferred revenue		297,841	
TOTAL REVENUE		298,066	388,000
EXPENSES			
Employee benefits		1,651	4,783
Purchased services		161,305	11,531
Salaries and wages		16,535	48,064
Supplies and services		26,370	24,881
Travel - regular		67,441	647
Travel - conference		-	253
TOTAL EXPENSES		273,302	90,159
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		24,764	297,841
Provision for recovery		(24,764)	7±
Deferred revenue		587	(297,841)
	į.		
Excess of revenue over expenses (expenses over revenue) for the year	\$		\$
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	E#s	\$ 585
Add: amortization		12	(144)
Less: capital assets		550	\(\psi\)
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	-	\$: F

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2017-2018 - New Purpose-Built Vaccine Refrigerators

Schedule 17

For the year ended December 31	2018	2017
REVENUE		
Ministry of Health and Long-term Care - one time	\$ - \$	15,600
Transfer (to)/from deferred revenue	4,440	
TOTAL REVENUE	4,440	15,600
EXPENSES		
Amortization	(*)	1,568
TOTAL EXPENSES) ė	1,568
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	4,440	14,032
Provision for recovery	(4,440)	
Deferred revenue	 · · · · · · · · · · · · · · · · · · ·	(4,440)
Fuence of various and a superior of the same of the sa		
Excess of revenue over expenses (expenses over revenue) for the year	\$ - \$	9,592
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$ - \$	9,592
Add: amortization	⊛:	1,568
Less: capital assets	150	(11,160)
Excess of revenue over expenses (expenses over revenue) for the year		
for funding purposes	\$ - \$	

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2017-2018 - Needle Exchange Program Initiative

Schedule 18

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care - one time	\$	- \$	44,026
Transfer (to)/from deferred revenue		44,026	
TOTAL REVENUE		44,026	44,026
EXPENSES			
Amortization		2,383	(*)
Supplies and services		27,332	15
TOTAL EXPENSES		29,715	3 <u>\$</u>
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		14,311	44,026
Provision for recovery		121	-
Deferred revenue		(i#)	(44,026)
Excess of revenue over expenses (expenses over revenue) for the year	\$	14,311 \$	
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	14,311 \$	
Add: amortization		2,383	
Less: capital assets		(16,694)	
Excess of revenue over expenses (expenses over revenue) for the year	-	, , , , ,	
for funding purposes	\$	- \$	2

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2017-2018 - SFO Expanded Smoking Cessation Programming Schedule 19

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care - one time	\$	- \$	30,000
Transfer (to)/from deferred revenue		29,800	
TOTAL REVENUE		29,800	30,000
EXPENSES			
Supplies and services		20,591	200
TOTAL EXPENSES	-	20,591	200
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		9,209	29,800
Provision for recovery		(9,209)	
Deferred revenue		9 6	(29,800)
Fuence of revenue over evenence (evenences ever revenue) for the very	<u> </u>	•	
Excess of revenue over expenses (expenses over revenue) for the year	\$	- \$	
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	\$	940
Add: amortization		⊕ :	•
Less: capital assets		<u> </u>	
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	- \$	+

Statement of Financial Activities - One-Time Funding 2017-2018 - Mandatory Programs: Fun Friends

Schedule 20

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care - one time	\$	\$	30,000
Transfer (to)/from deferred revenue		30,000	-
TOTAL REVENUE		30,000	30,000
EXPENSES			
Office supplies and equipment		4,999	
Supplies and services		2,805	-
TOTAL EXPENSES		7,804	
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		22,196	30,000
Provision for recovery		(22,196)	(4)
Deferred revenue		*	(30,000)
Excess of revenue over expenses (expenses over revenue) for the year	\$	- \$	
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	- \$:=:
Add: amortization	r		-
Less: capital assets		(*)	
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	- \$	123

Northwestern Health Unit Statement of Financial Activities - One-Time Funding 2017-2018 - Family Health and Home Visiting Forum

Schedule 21

For the year ended December 31	2018	2017
REVENUE		
Ministry of Health and Long-term Care - one time	\$ - \$	24,800
Ministry of Children, Community and Social Services - one time		12,000
Transfer (to)/from deferred revenue	25,750	
TOTAL REVENUE	 25,750	36,800
EXPENSES		
Board conference, honorariums and travel		600
Supplies and services	2	4,342
Travel - regular		1,534
Travel - conference		4,574
TOTAL EXPENSES	â.	11,050
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	25,750	25,750
Provision for recovery	(25,750)	2
Deferred revenue	 *	(25,750)
Excess of revenue over expenses (expenses over revenue) for the year	\$ - \$	
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$ - \$	•
Add: amortization	€	2
Less: capital assets	 	*
Excess of revenue over expenses (expenses over revenue) for the year	141	
for funding purposes	\$ - \$	-

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2017-2018 - Panorama - Immunization Solution

Schedule 22

For the year ended December 31		2018	2017
REVENUE			
Ministry of Health and Long-term Care - one time	\$		\$ 65,600
Transfer (to)/from deferred revenue	·	37,508	12
TOTAL REVENUE		37,508	65,600
EXPENSES			
Employee benefits		4,768	4,985
Purchased services		10,883	2,300
Salaries and wages		20,927	19,822
Travel - regular		930	985
TOTAL EXPENSES		37,508	28,092
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		*	37,508
Provision for recovery			
Deferred revenue		¥	(37,508)
Fuence of recognition and accompany for the con-			
Excess of revenue over expenses (expenses over revenue) for the year	\$	-	\$
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$		\$ ÷
Add: amortization		:*	*
Less: capital assets		*	-
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	-	\$ 30

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2016-2017 - Northern Fruit and Vegetable Program

Schedule 23

For the year ended December 31	2018	2017
REVENUE		
Ministry of Health and Long-term Care - one time	\$ - \$	49,000
TOTAL REVENUE	.ē	49,000
EXPENSES		
Employee benefits	徨	3,746
Salaries and wages	748	16,217
Travel - regular	75	494
TOTAL EXPENSES	¥	20,457
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	3.60	28,543
Provision for recovery	(.)	(28,543)
Deferred revenue	 *	**
Excess of revenue over expenses (expenses over revenue) for the year	\$ - \$	
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$ - \$	120
Add: amortization		
Less: capital assets	*	· ·
Excess of revenue over expenses (expenses over revenue) for the year		
for funding purposes	\$ - \$	

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2016-2017 - SFO Expanded Smoking Cessation Programming Schedule 24

For the year ended December 31		2018	2017
REVENUE			
Transfer (to)/from deferred revenue	\$	- \$	23,588
TOTAL REVENUE			23,588
EXPENSES			
Supplies and services			17,063
TOTAL EXPENSES		*	17,063
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		*	6,525
Provision for recovery			(6,525)
Deferred revenue			-
Excess of revenue over expenses (expenses over revenue) for the year	\$	- \$	
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	- \$	*
Add: amortization			5.
Less: capital assets		2	말
Excess of revenue over expenses (expenses over revenue) for the year	(-
for funding purposes	\$	- \$	8

Northwestern Health Unit Statement of Financial Activities - One-Time Funding 2016-2017 - Panorama Schedule 25

For the year ended December 31	2018	2017
REVENUE		
Transfer (to)/from deferred revenue	\$ - \$	45,354
TOTAL REVENUE		45,354
EXPENSES		
Employee benefits	*	8,996
Salaries and wages		35,740
Supplies and services		618
TOTAL EXPENSES	¥	45,354
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	*	·
Provision for recovery	3.	311
Deferred revenue		(4)
Excess of revenue over expenses (expenses over revenue) for the year	\$ - \$	1.00
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$ - \$	2
Add: amortization	*	-
Less: capital assets	*	
Excess of revenue over expenses (expenses over revenue) for the year		
for funding purposes	\$ - \$	

Northwestern Health Unit

Statement of Financial Activities - One-Time Funding 2016-2017 - First Nations What is Public Health Day

Schedule 26

For the year ended December 31	2018	2017
REVENUE		
Transfer (to)/from deferred revenue	\$ - \$	19,020
TOTAL REVENUE		19,020
EXPENSES		
Supplies and services	2	7,798
TOTAL EXPENSES	(9)	7,798
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	(*	11,222
Provision for recovery	9	(11,222)
Deferred revenue	 *	:#:
Excess of revenue over expenses (expenses over revenue) for the year	\$ - \$	*
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$ - \$	(4)
Add: amortization	(\$)	1.5
Less: capital assets	Fa)	(a)
Excess of revenue over expenses (expenses over revenue) for the year		
for funding purposes	\$ - \$	187

Northwestern Health Unit Statement of Financial Activities - Healthy Babies Healthy Children Schedule 27

For the year ended December 31	2018	2017
REVENUE		
Ministry of Children, Community and Social Services	\$ 908,525	\$ 908,525
TOTAL REVENUE	908,525	908,525
EXPENSES		
Employee benefits	168,561	163,489
Office supplies and equipment	20	116
Postage and courier	584	745
Salaries and wages	716,804	685,813
Supplies and services	670	399
Telephone	3,870	3,870
Travel - regular	16,909	22,096
Travel - conference	1,107	(3,140)
TOTAL EXPENSES	908,525	873,388
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	-	35,137
Provision for recovery	ž.	(35,137)
Deferred revenue	 	¥
Excess of revenue over expenses (expenses over revenue) for the year	\$ -	\$
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$ ž.	\$ -
Add: amortization	5	-
Less: capital assets	 5	
Excess of revenue over expenses (expenses over revenue) for the year		
for funding purposes	\$ 	\$

Northwestern Health Unit Statement of Financial Activities - Preschool Speech and Language Program Schedule 28

For the year ended December 31		2018	2017
REVENUE			
Ministry of Children, Community and Social Services	\$	912,659 \$	870,985
Ministry of Children, Community and Social Services - one time		29,857	*
Other revenue and user fees		39,621	46,632
Transfer (to)/from deferred revenue		10,779	15,577
TOTAL REVENUE		992,916	933,194
EXPENSES			
Amortization		3,450	
Audit and legal		4,000	3,997
Employee benefits		132,614	146,047
Office supplies and equipment		8	- 10,0 11
Postage and courier		61	50
Purchased services		137,082	95,448
Rent, maintenance and utilities		38,034	39,905
Salaries and wages		551,057	573,520
Supplies and services		5,717	3,412
Telephone		6,071	6,944
Travel - regular		25,571	31,394
Travel - conference		13,251	4,291
TOTAL EXPENSES		916,916	905,008
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		76,000	28,186
Provision for recovery		(12,145)	(2,801)
Deferred revenue		(52,121)	(25,385)
Excess of revenue over expenses (expenses over revenue) for the year			
excess of revenue over expenses (expenses over revenue) for the year	\$	11,734 \$	% <u>*</u>
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	11,734 \$	
Add: amortization		3,450	
Less: capital assets		(15,184)	
Excess of revenue over expenses (expenses over revenue) for the year for funding purposes	\$	- \$	
	Υ		

Northwestern Health Unit Statement of Financial Activities - Infant Hearing Program Schedule 29

For the year ended December 31	2018	2017
REVENUE		
Ministry of Children, Community and Social Services	\$ 143,395	\$ 127,457
Ministry of Children, Community and Social Services - one time		40,555
Transfer (to)/from deferred revenue	31,309	(5,755)
TOTAL REVENUE	 174,704	162,257
EXPENSES		
Amortization	14,555	14,555
Audit and legal	1,200	1,200
Employee benefits	26,280	15,389
Office supplies and equipment	201	20,000
Postage and courier	175	113
Purchased services	8,486	6,063
Rent, maintenance and utilities	3,483	1,161
Salaries and wages	114,310	66,734
Supplies and services	2,733	8,564
Travel - regular	5,166	3,171
Travel - conference	1,159	3,171
TOTAL EXPENSES	177,748	116,950
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	(3,044)	45,307
Service expected settlements and undernoted items	(3,044)	45,507
Provision for recovery		
Deferred revenue	(11,511)	/21 200)
ocienea revenue	 (11,511)	(31,309)
Excess of revenue over expenses (expenses over revenue) for the year	\$ (14,555)	\$ 13,998
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$ (14,555)	\$ 13,998
Add: amortization	14,555	14,555
Less: capital assets	8	(28,553)
Excess of revenue over expenses (expenses over revenue) for the year		
for funding purposes	\$ -	\$

Northwestern Health Unit Statement of Financial Activities - Blind-Low Vision Program Schedule 30

For the year ended December 31		2018	2017
REVENUE			
Ministry of Children, Community and Social Services	\$	49,919 \$	47,616
Transfer (to)/from deferred revenue		301	(748)
TOTAL REVENUE	8	50,220	46,868
EXPENSES			
Employee benefits		1,325	1,094
Purchased services		34,500	34,500
Salaries and wages		6,960	5,841
Travel - regular		6,053	5,132
TOTAL EXPENSES		48,838	46,567
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		1,382	301
Provision for recovery		*	
Deferred revenue		(1,382)	(301)
Excess of revenue over expenses (expenses over revenue) for the year	\$	- \$	
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	- \$	
Add: amortization	Y	- Y	-
Less: capital assets			
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	- \$	

Northwestern Health Unit Statement of Financial Activities - Student Nutrition Program Schedule 31

For the year ended December 31		2018	2017
REVENUE			
Ministry of Children, Community and Social Services	\$	515,280 \$	515,277
Other revenue and user fees		68,314	69,442
Transfer (to)/from deferred revenue		86,960	96,181
TOTAL REVENUE		670,554	680,900
EXPENSES			
Allocated costs		20,683	14,256
Employee benefits		28,991	24,745
Purchased services		94,788	93,797
Salaries and wages		128,855	123,859
Supplies and services		285,050	328,266
Travel - regular		1,338	4,666
Travel - conference		856	(47)
TOTAL EXPENSES	-	560,561	589,542
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		109,993	91,358
Provision for recovery		(6,212)	(4,398)
Deferred revenue	id.	(103,781)	(86,960)
Excess of revenue over expenses (expenses over revenue) for the year	\$	÷ \$	Sec.
	¥	Ÿ	
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	÷ \$	
Add: amortization			3 4 0)
Less: capital assets			8.
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	- \$	

Northwestern Health Unit Statement of Financial Activities - Children's Oral Health Initiative Schedule 32

For the year ended December 31		2018	2017
REVENUE			
Health Canada	\$	114,732 \$	114,732
Transfer (to)/from deferred revenue		3,696	(2,070)
TOTAL REVENUE		118,428	112,662
EXPENSES			
Allocated costs		11,474	11,472
Employee benefits		16,753	15,200
Postage and courier		53	222
Salaries and wages		73,349	65,894
Supplies and services		9,763	9,025
Telephone		(#)	554
Travel - regular		7,429	6,594
Travel - conference		:#E	5
TOTAL EXPENSES		118,821	108,966
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		(393)	3,696
Provision for recovery			
Deferred (revenue) expense		393	(3,696)
Excess of revenue over expenses (expenses over revenue) for the year	Ś	Ċ	
Excess of revenue over expenses (expenses over revenue) for the year	\$	- \$	·
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	\$	\$.
Add: amortization		(*)	
Less: capital assets		31	•
Excess of revenue over expenses (expenses over revenue) for the year			
for funding purposes	\$	- \$	

Northwestern Health Unit Statement of Financial Activities - Part 8 Schedule 33

For the year ended December 31		2018	3	2017
REVENUE				
Other revenue and user fees	\$	209,160	\$	244,677
TOTAL REVENUE		209,160		244,677
EXPENSES				
Allocated costs		20,000		20,000
Amortization		276		139
Audit and legal		2,717		
Employee benefits		28,641		25,671
Insurance		12,000		12,000
Office supplies and equipment		2		1,937
Postage and courier				39
Salaries and wages		118,436		114,289
Supplies and services		326		4,680
Telephone		614		620
Travel - regular		14,884		13,332
Travel - conference		1,575		2,197
TOTAL EXPENSES		199,469		194,904
Excess of revenue over expenses (expenses over revenue) for the year				
before expected settlements and undernoted items		9,691		49,773
Provision for recovery				6-
Deferred revenue				
Excess of revenue over expenses (expenses over revenue) for the year	ć	0.601	ć	40 772
excess of revenue over expenses (expenses over revenue) for the year	\$	9,691	\$	49,773
Reconciliation for funding purposes:				
Excess of revenue over expenses for the year as above	\$	9,691	\$	49,773
Add: amortization		276		139
Less: capital assets				(1,383)
Excess of revenue over expenses (expenses over revenue) for the year				
for funding purposes	\$	9,967	\$	48,529

Northwestern Health Unit Statement of Financial Activities - Other Programs Schedule 34

For the year ended December 31		2018	2017
REVENUE			
Health Canada	\$	12,499 \$	
Other revenue and user fees		237,084	113,778
Transfer (to)/from deferred revenue		30,152	28,930
TOTAL REVENUE		279,735	142,708
EXPENSES			
Advertising		5,190	
Employee benefits		3,661	667
Office supplies and equipment		3,851	1,018
Purchased services		60,008	38,258
Salaries and wages		15,431	4,900
Supplies and services		53,815	56,158
Travel - regular		6,175	964
Travel - conference		4,419	10,591
TOTAL EXPENSES		152,550	112,556
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		127,185	30,152
Provision for recovery		(2,422)	₽.
Deferred revenue		(124,763)	(30,152)
Excess of revenue over expenses (expenses over revenue) for the year	\$	- \$	17
Reconciliation for funding purposes:	A	A	
Excess of revenue over expenses for the year as above Add: amortization	\$	- \$	(#)
		2	(T)
Less: capital assets Excess of revenue over expenses (expenses over revenue) for the year		(#)	<u> </u>
for funding purposes	ć	A	
Tot Turium Pur hoses	\$	- \$	-

Statement of Financial Activities - Additional Projects - City of Kenora - HKCC

Schedule 35

For the year ended December 31		2018	2017
REVENUE			
Other revenue and user fees	\$	131,244 \$	204,168
TOTAL REVENUE		131,244	204,168
EXPENSES			
Advertising		•	1,294
Employee benefits		2,626	11,114
Purchased services		672	178
Salaries and wages		22,976	51,400
Supplies and services		120,332	176,678
Travel - regular		1,720	3,314
Travel - conference		*	939
TOTAL EXPENSES		148,326	244,917
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		(17,082)	(40,749)
Provision for recovery		17,082	40,749
Deferred revenue		(#)	(*)
Excess of revenue over expenses (expenses over revenue) for the year	\$	- \$	
, and the same of	7		120
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	- \$	
Add: amortization		**	3
Less: capital assets		*	~
Excess of revenue over expenses (expenses over revenue) for the year	71		
for funding purposes	\$	- \$	¥r

Statement of Financial Activities - Additional Projects - Kenora Chiefs Advisory - KSAMH Task Force

Schedule 36

For the year ended December 31		2018	2017
REVENUE			
Other revenue and user fees	\$	- \$	2,944
TOTAL REVENUE	-	5	2,944
EXPENSES			
Purchased services		÷	8,730
Supplies and services		2	27,571
Telephone			589
TOTAL EXPENSES			36,890
Excess of revenue over expenses (expenses over revenue) for the year			
before expected settlements and undernoted items		: <u>*</u>	(33,946)
Provision for recovery			33,946
Deferred revenue	i .	¥	-
Excess of revenue over expenses (expenses over revenue) for the year	\$	- \$	7章
Reconciliation for funding purposes:			
Excess of revenue over expenses for the year as above	\$	- \$	res
Add: amortization		596	
Less: capital assets		5 8	5.E.
Excess of revenue over expenses (expenses over revenue) for the year	-		
for funding purposes	\$	- \$	*

Statement of Financial Activities - Additional Projects - Township of Ignace - DAIRS Strategy

Schedule 37

For the year ended December 31	2018	2017
REVENUE		
Other revenue and user fees	\$ - \$	16,768
TOTAL REVENUE	 ((B)	16,768
EXPENSES		
Employee benefits	844	2,351
Salaries and wages	72	15,382
Travel - regular		862
TOTAL EXPENSES	 (B)	18,595
Excess of revenue over expenses (expenses over revenue) for the year		
before expected settlements and undernoted items	8 2 €	(1,827)
Provision for recovery	15	1,827
Deferred revenue)*)	(6)
Excess of revenue over expenses (expenses over revenue) for the year	\$ - \$	7-
Reconciliation for funding purposes:		
Excess of revenue over expenses for the year as above	\$ - \$	S#3
Add: amortization	·	2
Less: capital assets		
Excess of revenue over expenses (expenses over revenue) for the year		
for funding purposes	\$ - \$	

Northwestern Health Unit

Municipal Levies

Schedule 38

(Unaudited - see Independent Auditors' Report)

211 849 844	\$	360,797 688,308	\$	*	\$	360,797	6,211	\$	360,797
849 844					•	,			300.797
844					\$	688,308	11,849	\$	688,309
		49,028			\$	49,028	844	\$	49,028
,179		184,668		-	\$	184,668	3,179	\$	184,668
,349		368,813			\$	368,813	6,349	\$	368,813
682		39,617		2	\$	39,617	682	\$	39,617
,581		208,020		-	\$	208,020	3,581	\$	208,020
804					\$		804	\$	46,704
,596		150,802		-	\$	150,802	2,596	\$	150,802
588		34,157		-	\$	34,157	588	\$	34,157
457		26,547		-	\$	26,547	457	\$	26,547
764		44,381			\$	44,381	764	\$	44,381
,077		62,563		2	\$	62,563	1,077	\$	62,563
,057		61,401		*	\$	61,401	1,057	\$	61,401
885		51,410		-	\$	51,410	885	\$	51,410
228		13,245		-	\$	13,245	228	\$	13,245
402		23,349		2	\$	23,349	402	\$	23,352
294		17,078		154	\$	17,078	294	\$	17,078
543		31,543		*	\$	31,543	543	\$	31,543
,390	\$:	2,462,431	\$	2	\$ 2	2,462,431	42,390	\$:	2,462,435
	682 581 804 596 588 457 764 ,077 ,057 885 228 402 294 543	682 581 804 596 588 457 764 ,077 ,057 885 228 402 294 543	682 39,617 581 208,020 804 46,704 596 150,802 588 34,157 457 26,547 764 44,381 ,077 62,563 ,057 61,401 885 51,410 228 13,245 402 23,349 294 17,078 543 31,543	682 39,617 581 208,020 804 46,704 ,596 150,802 588 34,157 457 26,547 764 44,381 ,077 62,563 ,057 61,401 885 51,410 228 13,245 402 23,349 294 17,078 543 31,543	682 39,617 - ,581 208,020 - 804 46,704 - ,596 150,802 - 588 34,157 - 457 26,547 - 764 44,381 - ,077 62,563 - ,057 61,401 - 885 51,410 - 228 13,245 - 402 23,349 - 294 17,078 - 543 31,543 -	682 39,617 - \$,581 208,020 - \$ 804 46,704 - \$,596 150,802 - \$ 588 34,157 - \$ 457 26,547 - \$ 764 44,381 - \$,077 62,563 - \$,057 61,401 - \$ 885 51,410 - \$ 228 13,245 - \$ 402 23,349 - \$ 294 17,078 - \$ 543 31,543 - \$	682 39,617 - \$ 39,617 581 208,020 - \$ 208,020 804 46,704 - \$ 46,704 ,596 150,802 - \$ 150,802 588 34,157 - \$ 34,157 457 26,547 - \$ 26,547 764 44,381 - \$ 44,381 ,077 62,563 - \$ 62,563 ,057 61,401 - \$ 61,401 885 51,410 - \$ 51,410 228 13,245 - \$ 13,245 402 23,349 - \$ 23,349 294 17,078 - \$ 17,078 543 31,543 - \$ 31,543	682 39,617 - \$ 39,617 682 581 208,020 - \$ 208,020 3,581 804 46,704 - \$ 46,704 804 ,596 150,802 - \$ 150,802 2,596 588 34,157 - \$ 34,157 588 457 26,547 - \$ 26,547 457 764 44,381 - \$ 44,381 764 ,077 62,563 - \$ 62,563 1,077 ,057 61,401 - \$ 61,401 1,057 885 51,410 - \$ 51,410 885 228 13,245 - \$ 13,245 228 402 23,349 - \$ 23,349 402 294 17,078 - \$ 17,078 294 543 31,543 - \$ 31,543 543	682 39,617 - \$ 39,617 682 \$,581 208,020 - \$ 208,020 3,581 \$ 804 46,704 - \$ 46,704 804 \$,596 150,802 - \$ 150,802 2,596 \$ 588 34,157 - \$ 34,157 588 \$ 457 26,547 - \$ 26,547 457 \$ 764 44,381 - \$ 44,381 764 \$,077 62,563 - \$ 62,563 1,077 \$,057 61,401 - \$ 61,401 1,057 \$ 885 51,410 - \$ 51,410 885 \$ 228 13,245 - \$ 13,245 228 \$ 402 23,349 - \$ 23,349 402 \$ 294 17,078 - \$ 17,078 294 \$ 543 31,543 - \$ 31,543 543 \$

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