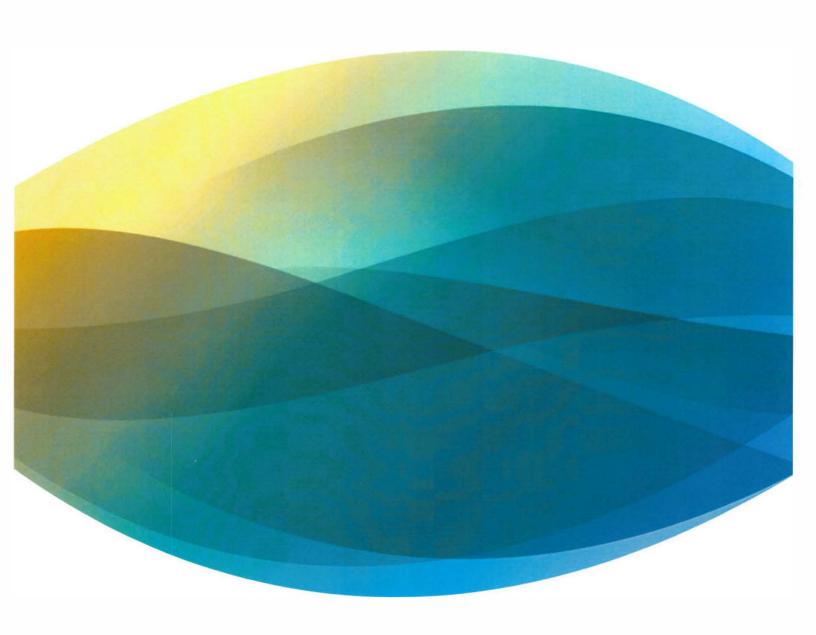
Northwestern Health Unit Audited Financial Statements December 31, 2016





Northwestern Health Unit

December 31, 2016

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Management's Responsibility For the Financial Statements

The accompanying financial statements of the Northwestern Health Unit are the responsibility of the Board of Health's management and have been reviewed and approved by the Board of Health. The financial statements have been prepared in accordance with Canadian public sector accounting standards. A summary of the significant accounting policies are described in the notes to the financial statements. The preparation of the financial statements necessarily involves the use of the estimates based on management's judgements, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Board of Health management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

The Board of Health meets with management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by MNP LLP, independent external auditors appointed by the Board of Health. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Board of Health's financial statements.

Mark Perrault, Chief Executive Officer

Kenora, Ontario April 21, 2017



Independent Auditors' Report

To the Board of Health of the Northwestern Health Unit:

We have audited the accompanying financial statements of the Northwestern Health Unit, which comprise the statement of financial position as at December 31, 2016, and the statements of operations, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Northwestern Health Unit as at December 31, 2016 and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Other Matter

The supplementary information contained in the schedules is presented for the purposes of additional analysis and is not part of the basic audited financial statements. The information in the schedules was derived from the accounting records tested in forming an opinion on the financial statements as a whole.

Kenora, Ontario

Chartered Professional Accountants

MDP WP

April 21, 2017

Licensed Public Accountants





Northwestern Health Unit Statement of Financial Position

For the year ended December 31	year ended December 31 Actu				
Tor the year ended becember 31		Actual		Actual	
Financial Assets					
Cash (Note 5)	\$	2,942,238	\$	2,414,201	
Temporary investments (Note 6)				539,224	
Accounts receivable (Note 7)		361,262		312,027	
		3,303,500		3,265,452	
Liabilities					
Accounts payable (Note 9)		1,611,995		1,302,185	
Accrued vacation pay		143,182		87,292	
Deferred revenue and government contributions repayable (Note 10)		217,529		432,962	
Employee future benefits (Note 11)		505,719		497,664	
		2,478,425		2,320,103	
Net Financial Assets		825,075		945,349	
Contingencies (Note 13)					
Commitments (Note 14)					
Non-Financial Assets					
Prepaid expenses		110,602		99,978	
Capital assets (Note 8)	_	1,512,187	_	1,526,750	
		1 622 700		1 (2)(720	
		1,622,789	_	1,626,728	
Accumulated Surplus (Note 12)	\$	2,447,864	\$	2,572,077	

On behalf of the Board:

Board Chair

Northwestern Health Unit Statement of Operations

For the year ended December 31		2016 Budget		2016 Actual	2015 Actual
707 the fear chada beathing. 91		(Note 20)		Actual	Actubi
REVENUE		(
Ministry of Health and Long-term Care	\$	10,667,884	\$	10,663,037	\$ 10,159,326
Ministry of Health and Long-term Care - one time		196,247		250,000	343,400
Ministry of Children and Youth Services		2,459,311		2,457,202	2,498,130
Ministry of Children and Youth Services one time		7,672		2,000	84,500
Health Canada		114,732		114,732	114,732
Municipal levies		2,446,320		2,462,435	2,337,805
Donations				3,000	<u> </u>
Interest income		23,480		33,066	24,198
Other revenue and user fees		856,482		1,036,303	924,809
Transfer (to)/from deferred revenue		17,330		328,815	 129,013
TOTAL REVENUE		16,789,458		17,350,590	16,615,913
gupguege.					
EXPENSES Advertising		86,206		96,504	72,381
Amortization		319,239		319,239	402,189
Audit and legal		40,200		34,984	50,006
Board conference, honorariums and travel		40,600		99,556	90,569
Bursaries		1,000		1,000	1,000
Employee benefits		2,295,158		2,354,317	2,227,999
Insurance		60,000		58,276	59,892
Office supplies & equipment		187,557		152,845	139,575
One time expenses				-	25,715
Postage and courier		37,650		36,819	36,652
Purchased services		857,289		884,140	982,349
Rent, maintenance and utilities		1,254,890		1,222,814	1,187,291
Salaries and wages		10,088,048		10,171,005	9,212,640
Supplies and services		945,243		1,105,807	996,399
Telephone		192,186		168,176	171,777
Travel - regular		469,477		391,777	360,208
Travel - conference		192,228		170,656	 146,770
TOTAL EXPENSES	- 10	17,066,971	600 m. 7	17,267,915	 16,163,412
Annual surplus (deficit) before deferred revenue and		(00000000000000000000000000000000000000			454
expected settlements		(277,513)		8 2,67 5	452,501
Deferred revenue and expected government					
contribution settlements				(206,888)	(449,402)
,	-		70	(200,000)	(1.0,102)
Annual Surplus (deficit)		(277,513)		(124,213)	3,099
Accumulated surplus, beginning of year		2,572,077	*	2,572,077	2,568,978
Accumulated surplus, end of year	\$	2,294,564	\$	2,447,864	\$ 2,572,077

Northwestern Health Unit Statement of Changes in Net Financial Assets

For the year ended December 31		2016 Budget	2016 Actual	2015 Actual
	-	1.0		
Operating Activities Annual surplus (deficit)	\$	(277,513) \$	(124,213)	\$ 3,099
Acquisition of tangible capital assets		(26,500)	(304,676)	(453,580)
Amortization of tangible capital assets		319,239	319,239	402,189
		15,226	(109,650)	(48,292)
			30/62 FT - E 147, 200 ST 1475	
Acquisition of prepaid expenses		(115,000)	(185,231)	(125,684)
Use/consumption of prepaid expenses		115,000	174,607	127,077
			(10,624)	1,393
Net change in net financial assets	(-111-1	15,226	(120,274)	(46,899)
Net financial assets, beginning of year	- T N	945,349	945,349	992,248
Net financial assets, end of year	\$	960,575 \$	825,075	\$ 945,349

Northwestern Health Unit Statement of Cash Flows

For the year ended December 31	 2016	2015
		30% 6%
Operating Activities		
Annual Surplus (deficit)	\$ (124,213) \$	3,099
Non-cash charges to operations		
Amortization	 319,239	402,189
	195,026	405,288
Changes in non-cash operating balances		
Decrease (increase) in accounts receivable	(49,235)	(44,681)
Decrease (increase) in prepaid expenses	(10,624)	1,393
Increase (decrease) in accounts payable	309,810	374,530
Increase (decrease) in accrued vacation pay	55,890	(4,870)
Increase (decrease) in employee future benefits	8,055	12,885
Increase (decrease) in deferred revenue and government contributions repayable	 (215,433)	196,794
	293,489	941,339
Capital transactions		
Acquisition of capital assets	(304,676)	(453,580)
Investing transactions		
Decrease (increase) in investments	 539,224	777,788
Net change in cash and cash equivalents	528,037	1,265,547
Cash and cash equivalents, beginning of year	 2,414,201	1,148,654
Cash and cash equivalents, end of year	\$ 2,942,238 \$	2,414,201

ORGANIZATION

The Northwestern Health Unit provides public health services to the people resident in the Kenora-Rainy River District. The Northwestern Health Unit is a registered charity under the Income Tax Act.

2. SIGNIFICANT ACCOUNTING POLICIES

a) Management's Responsibility for the Financial Statements

The financial statements of the Health Unit are the responsibility of management. They have been prepared in accordance with Canadian public sector accounting standards.

b) Government Transfers

Government transfers are recognized in the financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be determined.

c) Revenue recognition

Grants for the acquisition of tangible capital assets are recognized in the period in which the eligible expenditures are made.

User fees and other revenue are recorded as the service is provided and collection is reasonably assured. Interest income is recorded when earned.

d) Temporary Investments

Temporary investments include guaranteed investment certificates recorded at market value.

e) Capital Assets

The cost of capital assets are amortized on a straight line basis over their estimated useful lives as follows:

Equipment	5-20 years
Automotive	10 years
Software and licenses	5 years
Leasehold improvements	4-20 years

f) Funding Settlements

Expected funding settlements for the current year represent the Health Unit's best estimate of funding receivable or repayable to be determined upon final settlement with the respective funding agency. Final settlements for March year end programs will be adjusted from a calendar year to a fiscal year before settlement and therefore the actual cash settlements will differ from the estimated settlements on the Statement of Operations. Actual results could differ from management's best estimates.

3. SIGNIFICANT ACCOUNTING POLICIES

g) Employee Benefits

Pension Plan

The Health Unit accounts for its participation in the Ontario Municipal Employee Retirement System (OMERS), a multi-employer public sector pension fund, as a defined benefit plan. Contributions are expensed as incurred.

Vacation Pay

Employees are entitled to compensation for unused vacation credit when they leave the Health Unit's employ. The liability with respect to vacation pay is recorded in these financial statements.

Sick Leave Benefits

Employees may accumulate sick leave credits during their term of employment up to a maximum accumulation of 180 days. Unused sick leave at retirement or termination of employment is forfeited except for certain employees hired prior to a specified date as noted in contractual agreements who receive separation allowances based on up to 50% of their accumulated sick leave credits. The costs of these vesting and non-vesting sick leave benefits are actuarially determined using the projected unit credit actuarial cost method with attribution of the projected benefit obligation for each covered employee over the period from the employee's date of hire to the earlier of the assumed retirement date and the full eligibility date. The accrued benefit obligation is equal to the present value of the portion of the projected benefit obligation attributable to service before the valuation date. Actuarial gains and losses are amortized on a straight line basis over the expected average remaining service period. The liabilities are discounted using the Health Unit's cost of borrowing.

h) Reserves

Certain amounts, as approved by the Board of Health, are set aside in accumulated surplus for replacement of capital assets, coverage of Part 8 program deficits and deferral of donation revenue purposes. Transfers to/from these reserves are an adjustment to the respective reserve when approved.

i) Use of Estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

4. COMPARATIVE FIGURES

The comparative figures have been re-stated to conform to the current year presentation.

5. CASH

	2016 2015
Unrestricted	\$ 2,835,614 \$ 2,300,608
Restricted Cash	106,624
	\$ 2,942,238 \$ 2,414,201

Restricted cash represents amounts on deposit received from external organizations for the operation of their programs. A corresponding payable to these organization is included in accounts payable.

The Northwestern Health Unit's chequing accounts are held at two chartered banks. Interest is paid at a rate of prime minus 1.75%. The organization has an approved credit limit of \$500,000 from a chartered bank which bears interest at prime rate and is unsecured.

6. TEMPORARY INVESTMENTS

Temporary investments consist of guaranteed investment certificates as follows:

		2016	2015
Redeemable GIC, Interest at 1.65% escalating to 2.15% by 2015,	51	MA MINIST	
matured December 2016	\$	⇒ \$	539,224

7.	ACCOUNTS RECEIVABLE	 2016	74 7	2015
	Province of Ontario	\$ 82,943	\$	28,976
	Accrued interest	1,757		16,826
	Municipalities	146,000		86,819
	Employee advances	2,336		3,086
	HST rebates	104,518		129,826
	Other	 23,708		46,494
		\$ 361 ,2 62	\$	312,027

December 31, 2016

8.	CAPITAL ASSETS 2016						201	15	
		Accumulated							umulated
			Cost	Ar	nortization		Cost	Am	ortization
	Automotive	\$	499,469	\$	270,303	\$	455,331	\$	216,218
	Equipment		1,403,801		949,764		1,294,462		795,896
	Leasehold improvements		1,193,956		644,899		1,367,218		912,447
	Software and licenses		563,369		283,442		554,220		219,920
		\$	3,660,595	\$	2,148,408	\$	3,671,231	\$	2,144,481
			\$1,5	12 18	R7		\$1,526	750	1
9.	ACCOUNTS PAYABLE	_	<u> </u>	12,10				-	
<i>J</i> .	ACCOUNTSTATABLE						2016		2015
	Trade					\$	515,580	\$	575,606
	Payroll liabilities						485,727		417,505
	Accrued salaries and wages						530,492		217,704
	Ministry of Health and Long-term Care						2,912		15,586
	MOHLTC Health Promotion Division						53,268		58,568
	Ministry of Children and Youth Services						24,016		17,216
						\$	1,611,995	\$	1,302,185
10.	DEFERRED REVENUE AND GOVERNMENT	CO	NTRIBUTIO	NS R	EPAYABLE		2016		2015
	Federal Government Children's Oral He Province of Ontario	alth	ı Initiative			\$,	\$	(2,293)
	Blind Low Vision						(748)		(16)
	Diabetes Prevention Strategy						- 		5,476
	Early Child Development						ħ.		1,147
	Healthy Babies Healthy Children						₹		5,554
	Heart Health/Healthy Communities Pa	rtne	ership						(1,659)
	Infant Hearing Program						(5,755)		1,348
	One time - What is Public Health						19,020		
	One time - SFO Smoking Cessation						23,588		
	Panorama						45,354 970		44,818
	Preschool Speech and Language								75,596
	Student Nourishment Donations						96,182 12,057		97,911 13,05 7
	Other						28,931		192,023
	Other					\$		\$	432,962

11.	EMPLOYEE FUTURE BENEFITS			2016	2015
		sted sick leave	on-vesting ick leave		
	Accrued employee future benefit obligations at December 31 Unamortized actuarial gains	\$ 50,854	\$ 628,578	\$ 679,432	\$ 646,963
	(losses) at December 31	29,858	(203,571)	(173,713)	(149,299)
	Employee future benefits liability at December 31	\$ 80,712	\$ 425,007	\$ 505,719	\$ 497,664

The Health Unit provides for the accumulation of unused sick days to be banked. The Health Unit provides these benefits through an unfunded defined benefit plan.

The accrued benefit obligation for the sick leave benefits as at December 31, 2016 is based on an actuarial valuation prepared as at December 31, 2016. These actuarial valuations are based on assumptions about future events. The economic assumptions used in the valuation are the Health Unit's best estimates of expected rate of:

	2016	2015
Wage and salary escalation	2.50%	2.50%
Discount rate	3.25%	3.00%

12. ACCUMULATED SURPLUS

The Health Unit segregates its accumulated surplus into the following categories:

	2016	2015
Investment in tangible capital assets	\$ 1,512,189	\$ 1,526,750
Current funds	300,898	425,204
Reserve funds	-	
Capital	510,867	506,059
Part 8	94,675	83,878
Endowment	29,235	30,186
	\$ 2,447,864	\$ 2,572,077

13. CONTINGENT LIABILITIES

a) As at 31 December 2016 several employees were on pregnancy/parental leaves. The Northwestern Health Unit is contingently liable for the employee's portion of these employees' OMERS pension premiums, should the employees choose to buy back their contributed service on their return to work.

13. CONTINGENT LIABILITIES (continued)

b) The expected funding settlements for the current year as disclosed in the statement of financial activities represent the Health Unit's best estimate of the funding repayable (receivable) based on current agreements with funding agencies. If the funding sources do not approve all or a portion of the expenses, the accumulated surplus of the Health Unit could be reduced by a material amount.

14. COMMITMENTS

The Northwestern Health Unit has various premises under lease with varying rents and expiry dates ranging from one to twenty years. Some of these leases provide for increasing rents to cover increasing costs. The minimum annual commitment is as follows:

2017	771,054
2018	760,396
2019	763,409
2020	728,010
2021	728,794

In addition to leases on premises, the Health Unit is committed under various contracts with professionals and other providers of program services.

15. PUBLIC SECTOR SALARY DISCLOSURE ACT

For 2016, the following employees were paid salaries, as defined in the Public Sector Salary Disclosure Act, 1996 of \$100,000 or more.

Name	Salary an	d On Call	Taxable B	enefits
Kit Ngan Young Hoon	\$	392,662	\$	1,159
Mark Perrault		133,418		1,014
Lee Pitt		111,780		890
Kim Gardiman		111,780		890
Gillian Lunny		111,780		890
Donna Stanley		111,780		890
Dawn Sauve		111,780		890
Marilyn Herbacz		111,599		865
Shannon Robinson		111,482		863
Alex Berry		110,337		882
Jennifer McKibbon		106,904		888
Thomas Nabb		106,752		493

PENSION AGREEMENT

The Northwestern Health Unit makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of its employees. This plan is a defined benefit plan which specifies amount of retirement income to be received by the employees based on length of service and rates of pay. The amount contributed to OMERS for 2016 was \$934,414 (2015 was \$911,127). For employees who have a normal retirement age of 65, contributions are 9.0% of employee salaries up to \$54,900 and 14.6% thereafter.

Because OMERS is a multi-employer pension plan, the Health Unit does not recognize any share of the pension plan deficit of \$2,341 million (2015 - \$5,259 million) based on the fair market value of the Plan's assets as this is a joint responsibility of all Ontario municipalities and their employees.

17. RELATED PARTY TRANSACTIONS

During the year ended December 31, 2016, honorariums of \$41,573 (2015 - \$35,573) were paid to members of the Board of Health.

18. ECONOMIC DEPENDENCE

The Northwestern Health Unit received approximately 79% (2015 - 80%) of its revenue from the Province of Ontario and approximately 14% (2015 - 14%) from the obligated municipalities in the Kenora-Rainy River District. In the event that either or both of these sources of funding were no longer available, the Health Unit would have to find other sources of funding or alter its operations.

19. SEGMENTED INFORMATION

The Northwestern Health Unit is a government institution that provides primarily health care services. For management reporting purposes the Health Unit's operations and activities are organized and reported by programs. Programs are created for the purposes of reporting specific activities to attain certain objectives in accordance with funding regulations.

No additional disclosure on a segmented basis was considered necessary as the Board of Health considers all the services and activities they provide to be encompassed in the segment of health care.

20. BUDGET

The budget adopted by the Board of Health was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget expensed all tangible capital expenses. As a result, the budget figures presented in the statement of operations and statement of changes in net financial assets represents the budget adopted by the Board of Health on October 21, 2016 with adjustments as follows:

	2016
Budget surplus (deficit) for the year	\$ 15,226
Add:	
Capital expenditures	26,500
Less:	
Amortization	(319,239)_
	\$ (277,513)

Northwestern Health Unit

Statement of Financial Activities - Mandatory Cost Shared and Unorganized

Schedule 1

RevENUE Ministry of Health and Long-term Care \$ 8,379,037 \$ 8,306,201 Municipal levies (Schedule 14) 2,339,686 2,219,994 Donations 3,000 - interest income 32,429 23,696 Cher revenue and user fees 316,029 216,033 TOTAL REVENUE 11,070,181 10,765,924 EVPENSES 85,759 68,322 Advertising 85,759 68,322 Amortization 250,830 334,167 Audit and legal 29,792 44,806 Board conference, honorariums and travel 98,465 90,072 Bursaries 1,000 1,000 Employee benefits 1,564,054 1,535,550 Insurance 42,276 43,892 Office supplies and equipment 147,931 117,503 One time expenses 2 715 Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131	For the year ended December 31		2016		2015
Ministry of Health and Long-term Care \$ 8,379,037 \$ 8,306,201 Municipal levies (Schedule 14) 2,339,686 2,219,994 Donations 3,000 - interest income 32,429 23,696 Other revenue and user fees 316,029 216,033 TOTAL REVENUE 11,070,181 10,765,924 EXPENESS 4 35,759 68,322 Amortization 250,830 334,167 Audit and legal 29,792 44,806 Board conference, honorariums and travel 98,465 90,072 Bursaries 1,000 1,000 Employee benefits 1,564,054 1,535,550 Insurance 42,276 43,892 Office supplies and equipment 147,931 117,503 One time expenses 715 715 Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, meintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,2121,199	DEVENITE				
Municipal levies (Schedule 14) 2,339,686 7,219,994 Donations 3,000 - Interest income 32,429 23,696 Other revenue and user fees 316,029 216,033 TOTAL REVENUE 11,070,181 10,765,924 EXPENSES		\$	8 379 N37	\$	8 306 201
Donations 3,000 3,000 2,000 1,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000		~		~	*10
Ditter revenue and user fees	· · · · · · · · · · · · · · · · · · ·				2,223,334
Other revenue and user fees 316,029 216,039 TOTAL REVENUE 11,070,181 10,768,928 EXPENSES S 68,322 Amortization 250,830 334,167 Audit and legal 29,792 44,806 Board conference, honorariums and travel 98,465 90,072 Bursaries 1,564,054 1,508,000 Employee benefits 1,564,054 1,508,000 Insurance 42,276 4,382 Office supplies and equipment 147,931 117,503 One time expenses 715 715 Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,185,110 1,131,512 Salaries and wages 6,700,692 421,153 Supplies and services 400,762 419,558 Terapel - regular 153,142 150,906 Travel - regular 215,332 10,788,109 Travel - conference 12,200,309 1,788,109 Poferred re					23,696
EXPENSES Advertising 85,759 68,322 Amortization 250,830 334,167 Audit and legal 29,792 44,800 Board conference, honorariums and travel 98,465 90,072 Bursaries 1,000 1,000 Employee benefits 1,564,054 1,535,550 Insurance 42,276 43,892 Office supplies and equipment 147,931 117,503 One time expenses 1,47,931 117,503 One time expenses 244,663 314,288 Rent, maintenance and utilities 1,158,110 1,131,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 49,558 Telephone 153,124 159,066 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Provision for recovery (259) (12,895) Prescess of revenue over expenses (expenses over revenue) for the year as above \$ (
EXPENSES Advertising 85,759 68,322 Amortization 250,830 334,167 Audit and legal 29,792 44,806 Board conference, honorariums and travel 98,465 90,072 Bursaries 1,000 1,000 Employee benefits 1,564,064 1,535,550 Insurance 42,276 43,892 Office supplies and equipment 147,931 117,503 One time expenses 715 715 Postage and courler 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,720,692 6,721,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 112,901,888 10,778,819 Provision for recovery (259)					
Advertising 85,759 68,322 Amortization 250,830 334,167 Audit and legal 29,792 44,806 Board conference, honorariums and travel 98,465 90,072 Bursaries 1,000 1,000 Employee benefits 1,564,054 1,535,550 Insurance 42,276 43,892 Office supplies and equipment 147,931 117,503 One time expenses - 715 Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year for evenue over expenses (expenses over revenue) for the year \$ (220,2			,,,		
Amortization 250,830 334,167 Audit and legal 29,792 44,806 Board conference, honorariums and travel 98,465 90,072 Bursaries 1,000 1,000 Employee benefits 1,564,054 1,535,550 Insurance 42,276 43,892 Office supplies and equipment 147,931 117,503 One time expenses - 715 Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - regular 11,290,188 10,778,819 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery <td>EXPENSES</td> <td></td> <td></td> <td></td> <td></td>	EXPENSES				
Audit and legal 29,792 44,806 Board conference, honorariums and travel 98,465 90,072 Bursaries 1,000 1,000 Employee benefits 1,535,550 1,535,550 Insurance 42,276 43,892 Office supplies and equipment 147,931 117,503 One time expenses - 715 Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) (220,266) (12,895)	Advertising		85,759		68,322
Board conference, honorariums and travel 98,465 90,072 Bursaries 1,000 1,000 Employee benefits 1,564,054 1,535,550 Insurance 42,276 43,892 Office supplies and equipment 147,931 117,503 One time expenses 715 715 Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,212,199 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 159,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Provision for recovery (25) - Deferred revenue 2 - Provision for recovery (25) - Deferred revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895)	Amortization		250,830		334,167
Bursaries 1,000 1,000 Employee benefits 1,564,054 1,535,550 Insurance 42,276 43,892 Office supplies and equipment 147,931 117,503 One time expenses - 715 Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year of revenue over expenses for the year as above \$ (220,266) <t< td=""><td>Audit and legal</td><td></td><td>29,792</td><td></td><td>44,806</td></t<>	Audit and legal		29,792		44,806
Employee benefits 1,564,054 1,535,50 Insurance	Board conference, honorariums and travel		98,465		90,072
Insurance 42,276 43,892 Office supplies and equipment 147,931 117,503 One time expenses - 715 Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year (220,266) (12,895) Reconciliation for funding purposes (220,266) (12,895) Add: amortization 250,830 334,167	Bursaries		1,000		1,000
Office supplies and equipment 147,931 117,503 One time expenses 715 Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for fund	Employee benefits		1,564,054		1,535,550
One time expenses 715 Postage and courler 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undermoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of r	Insurance		42,276		43,892
Postage and courier 32,492 32,629 Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,331,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - - Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 150,213 (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649)	Office supplies and equipment		147,931		117,503
Purchased services 244,663 314,288 Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	One time expenses				715
Rent, maintenance and utilities 1,168,110 1,131,525 Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	Postage and courier		32,492		32,629
Salaries and wages 6,720,692 6,212,159 Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	Purchased services		244,663		314,288
Supplies and services 400,762 419,558 Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	Rent, maintenance and utilities		1,168,110		1,131,525
Telephone 153,124 151,906 Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	Salaries and wages		6,720,692		6,212,159
Travel - regular 215,832 169,747 Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	Supplies and services		400,762		419,558
Travel - conference 134,406 110,980 TOTAL EXPENSES 11,290,188 10,778,819 Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue - - Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	Telephone		153,124		151,906
Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items Provision for recovery Deferred revenue Excess of revenue over expenses (expenses over revenue) for the year Excess of revenue over expenses (expenses over revenue) for the year Excess of revenue over expenses for the year as above Add: amortization Less: capital assets Excess of revenue over expenses (expenses over revenue) for the year for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) \$ (12,895) \$ (12,895) \$ (12,895) \$ (119,649) \$ (3,346)	Travel - regular		215,832		169,747
Excess of revenue over expenses (expenses over revenue) for the year before expected settlements and undernoted items (220,007) Provision for recovery Deferred revenue Excess of revenue over expenses (expenses over revenue) for the year Excess of revenue over expenses for the year as above Excess of revenue over expenses for the year as above Add: amortization Less: capital assets Excess of revenue over expenses (expenses over revenue) for the year for funding purposes: Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	Travel - conference		134,406		110,980
year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	TOTAL EXPENSES	-	11,290,188		10,778,819
year before expected settlements and undernoted items (220,007) (12,895) Provision for recovery (259) - Deferred revenue Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)					
Provision for recovery Deferred revenue Excess of revenue over expenses (expenses over revenue) for the year Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization Less: capital assets Excess of revenue over expenses (expenses over revenue) for the year for funding purposes (259) (220,266) \$ (12,895) (324,618) (324,618) (324,618)	• • • •		(200 007)		(42.005)
Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	year petore expected settlements and undernoted items		(220,007)		(12,895)
Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	Provision for recovery		(259)		
Excess of revenue over expenses (expenses over revenue) for the year \$ (220,266) \$ (12,895) Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)			1€6		l₩s
year\$ (220,266) \$ (12,895)Reconciliation for funding purposes:\$ (220,266) \$ (12,895)Excess of revenue over expenses for the year as above\$ (220,266) \$ (12,895)Add: amortization250,830334,167Less: capital assets(150,213)(324,618)Excess of revenue over expenses (expenses over revenue) for the year for funding purposes\$ (119,649) \$ (3,346)					
Reconciliation for funding purposes: Excess of revenue over expenses for the year as above \$ (220,266) \$ (12,895) Add: amortization \$ 250,830 \$ 334,167 Less: capital assets \$ (150,213) \$ (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)	Excess of revenue over expenses (expenses over revenue) for the				
Excess of revenue over expenses for the year as above \$\(220,266\) \$\(12,895\) Add: amortization \$250,830\$ \$334,167 Less: capital assets \$\((150,213)\) \$\(324,618\) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$\((119,649)\) \$\((3,346)\)	year	\$	(220,266)	\$	(12,895)
Excess of revenue over expenses for the year as above \$\(220,266\) \$\(12,895\) Add: amortization \$250,830\$ \$334,167 Less: capital assets \$\((150,213)\) \$\(324,618\) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$\((119,649)\) \$\((3,346)\)	50.11 of 100000 1000 1000 1000 1000 1000 10				
Add: amortization 250,830 334,167 Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)				_	
Less: capital assets (150,213) (324,618) Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)		\$		\$	
Excess of revenue over expenses (expenses over revenue) for the year for funding purposes \$ (119,649) \$ (3,346)			•		·
year for funding purposes \$ (119,649) \$ (3,346)	·		(150,213)		(324,618)
		\$	(119,649)	\$	(3,346)

Northwestern Health Unit Statement of Financial Activities - Cost Shared Related Schedule 2

	Sı	mall Drinking	V	ector Borne		Total	Total
For the year ended December 31		Water Systems		Disease		2016	2015
REVENUE							
Ministry of Health and Long-term Care	\$	214,900	\$	67,500	\$	282,400 \$	291,900
Municipal levies (Schedule 14)		71,633		22,500		94,133	96,427
Other revenue and user fees		2,148				2,148	2,178
TOTAL REVENUE	1200 W T. 5-4	288,681		90,000		378,681	390,505
EXPENSES							
Employee benefits		48,120		14,665		62,785	61,614
Office supplies and equipment		2,668		3		2,668	11,687
Postage and courier		2,678		454		3,132	2,908
Purchased services		*		4,372		4,372	15,427
Salaries and wages		198,044		65,872		263,916	248,844
Supplies and services		5,308		1,856		7,163	3,129
Travel - regular		27,648		2,781		30,430	42,427
Travel - conference		4,215	2014			4,215	1,849
TOTAL EXPENSES	er.	288,681	MAN E 12 T	90,000		378,681	387,885
Excess of revenue over expenses (expenses over revenue) for the year before							
expected settlements and undemoted items		W		2		2	2,620
Provision for recovery						ŝ	(2,620)
Deferred revenue	(************	. .					
Excess of revenue over expenses (expenses over revenue) for the year	\$	72 F G LE 2000	\$	25	\$	- \$	25
	A-117-111-11120						
Reconciliation for funding purposes:	ċ		\$		\$	~ \$	
Excess of revenue over expenses for the year as above Add: amortization	\$		Þ		Ş	- 3	17
10							
Less: capital assets	8						9
Excess of revenue over expenses (expenses over revenue) for the year for	\$	_	\$		Ś	- \$	
funding purposes	۶ -						

Northwestern Health Unit Statement of Financial Activities - 100% Funded Public Health Division Schedule 3

For the year ended December 31		2016	2015	
REVENUE	.	1 426 900 6	005 200	
Ministry of Health and Long-term Care	\$	1,426,800 \$	985,300	
Other revenue and user fees		98,909	101,861	
TOTAL REVENUE		1, 525 ,7 09	1,087,161	
EXPENSES				
Advertising		6,106	₩1	
Allocated costs		31,995	31,995	
Amortization		45,767	53,626	
Employee benefits		202,287	134,948	
Insurance		4,000	4,000	
Office supplies and equipment		285	11,580	
Postage and courier		8	5	
Purchased services		188,634	155,163	
Rent, maintenance and utilities		2,400	4,351	
Salaries and wages		900,166	585,060	
Supplies and services		121,213	90,170	
Telephone		613	701	
Travel - regular		57,275	41,675	
Travel - conference		11,012	12,105	
TOTAL EXPENSES	(4)	1,571,476	1,125,379	
Excess of revenue over expenses (expenses over revenue) for the				
year before expected settlements and undernoted items		(45,767)	(38,218)	
Provision for recovery			*	
Deferred revenue		₩ ***	16.5 15.4 (16.6	
Excess of revenue over expenses (expenses over revenue) for the				
year	\$	(45,767) \$	(38,218)	
	•			
Reconciliation for funding purposes:				
Excess of revenue over expenses for the year as above	\$	(45,767) \$	(38,218)	
Add: amortization		45,767	53,624	
Less: capital assets			(15,406)	
Excess of revenue over expenses (expenses over revenue) for the				
year for funding purposes	\$	- \$		

Northwestern Health Unit Statement of Financial Activities - 100% Funded Health Promotion Division Schedule 4

For the year ended December 31		2016		2015	
REVENUE					
Ministry of Health and Long-term Care	\$	574,800	\$	575,925	
Transfer (to)/from deferred revenue	•	5,476	•	4,473	
TOTAL REVENUE		580,276		580,398	
EXPENSES					
Allocated costs		21,000		21,000	
Employee benefits		93,078		81,702	
Postage and courier		71		14	
Purchased services		7,459		5 ,95 3	
Salaries and wages		411,267		360 ,37 6	
Supplies and services		17,873		15,811	
Telephone		60		4,552	
Travel - regular		17,443		22,734	
Travei - conference		12,025		9,516	
TOTAL EXPENSES		580,276		521,658	
Excess of revenue over expenses (expenses over revenue) for the					
year before expected settlements and undernoted items		2€		58,740	
Provision for recovery				(53,264)	
Deferred revenue		-		(5,476)	
Excess of revenue over expenses (expenses over revenue) for the					
year	\$		\$	-	
		10.11			
Reconciliation for funding purposes:					
Excess of revenue over expenses for the year as above	\$	-	\$:: -	
Add: amortization		:-		(r =)	
Less: capital assets		-			
Excess of revenue over expenses (expenses over revenue) for the					
year for funding purposes	\$	 	\$		

Northwestern Health Unit Statement of Financial Activities - One-time Funding 2016-2017 Schedule 5 (Unaudited - see Independent Auditors' Report)

First SFO What is 5moking Total Nation Vaccine 2016 2015 Vaccine **Public Health** Panorama Cessation For the year ended December 31 Refrigeration REVENUE 203,000 \$ 14,500 \$ 63.500 \$ 30,000 \$ 75,000 Ministry of Health and Long-term Care - one time 75,000 \$ 20,000 \$ 63,500 30,000 203,000 **TOTAL REVENUE** 75,000 20,000 14,500 75,000 **EXPENSES** Amortization 1,185 1,669 2,854 1,095 1,095 **Employee** benefits 75,000 75,000 75,000 Purchased services 3,794 3,794 Salaries and wages 6,412 Supplies and services 6,412 982 980 Travel - regular 75,000 980 1,185 6,560 6,412 90,137 75,000 TOTAL EXPENSI Excess of revenue over expenses (expenses over revenue) for the 19,020 13,315 56,940 23,588 112,863 year before expected settlements and undernoted items Provision for recovery (19,020)(45,354) (23,588)(87,962)Deferred revenue Excess of revenue over expenses (expenses over revenue) for the - \$ 24,901 \$ \$ - \$ - \$ 13,315 \$ 11,586 \$ year Reconciliation for funding purposes: \$ - \$ - \$ 13,315 \$ 11,586 \$ 24,901 \$ Excess of revenue over expenses for the year as above 1,185 1,669 2,854 Add: amortization (14,500)(13, 255)(27,755)Less: capital assets Excess of revenue over expenses (expenses over revenue) for the - \$ - \$ - \$ - \$ - \$ ~ \$ year for funding purposes \$

Northwestern Health Unit
Statement of Financial Activities - One-time Funding 2015-2016
Schedule 6
(Unaudited - see Independent Auditors' Report)

				Vaccine	Smoking			Total		
For the year ended December 31	Panorama	E-Cig	garettes	Fridge	Cessation	Accessibility		2016		2015
REVENUE										
Ministry of Health and Long-term Care - one time	\$ 47,000	\$	- \$	- \$	= 5	\$ -	\$	47,000	\$	268,400
Municipal levies (Schedule 14)	*	·	-	*	-	28,616		28,616	·	21,384
Transfer (to)/from deferred revenue	44,818		16,700	쓸	15,000	138,644		215,162		
TOTAL REVENUE	91,818		16,700	* _,	15,000	167,260	-34	290,778	i vesti i see şa ive e	289,784
EXPENSES										
Amortization				1,165	-	6,913		8,078)=
Employee benefits	18,309		2,223		ä	-		20,532		9,549
Office supplies and equipment			-	-	*	349		349		(2,699)
Purchased services	2		4	2	-	37,789		37,789		10,739
Rent, maintenance and utilities			-		•	2,415		2,415		-
Salaries and wages	73,509		14,477	<u>u</u> 1	-	₩ -		87,986		40,398
Supplies and services	ė		-	-	14,705	(2)		14,705		-
Travel - regular	-		-	-:	3	(*)		3		232
TOTAL EXPENSES	91,818		16,700	1,165	14,708	47,466		171,857		58,219
Excess of revenue over expenses (expenses over revenue) for										
the year before expected settlements and undernoted items	=		-	(1,165)	292	119,794		118,921		231,5 65
Provision for recovery	Ē.			97.5% (#)	(292)	(4)		(292)		-
Deferred revenue	· 		-	;₩)		-				(215,162)
Excess of revenue over expenses (expenses over revenue) for										
the year	\$ -	\$	- \$	(1,165) \$	-	\$ 119,794	\$	118,629	\$	16,403
Miscello 20 (1990) (1990) (1990) (1990) (1990) (1990) (1990) (1990) (1990) (1990) (1990) (1990) (1990) (1990)			New Years State		30141 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1			_		
Reconciliation for funding purposes:										
Excess of revenue over expenses for the year as above	\$ *	\$.ee∶\$	(1,165) \$	(-)	\$ 119,794	\$	118,629	\$	16,403
Add: amortization			4	1,165	: 	6,913		8,078		5 2
Less: capital assets		1	9 02			(126,707)		(126,707)		(72,352)
Excess of revenue over expenses (expenses over revenue) for										
the year for funding purposes	\$ -	\$	- \$	- \$	- !	\$ -	\$	4	\$	(55,949)

Northwestern Health Unit Statement of Financial Activities - Healthy Babies Healthy Children Schedule 7

For the year ended December 31	-	2016	2015
REVENUE	<u>,</u>	ממת בסב בל	000 535
Ministry of Children and Youth Services	\$	908,525 \$	908,525
Ministry of Children and Youth Services - one time	2	000 535	49,000
TOTAL REVENUE	*****	908,525	957,525
EXPENSES			
Amortization		1,203	1,422
Employee benefits		165,574	169,473
One-time expenses		-	25,000
Postage and courier		857	921
Rent, maintenance and utilities		: -:	1,520
Salaries and wages		723,099	713,529
Supplies and services		1,841	22,966
Telephone		4,050	3 ,78 0
Travel - regular		12,844	20,127
Travel - conference		260	209
TOTAL EXPENSES		909,728	958,947
Excess of revenue over expenses (expenses over revenue) for the			
year before expected settlements and undernoted items		(1,203)	(1,422)
Provision for recovery		-	87
Deferred revenue			-
Excess of revenue over expenses (expenses over revenue) for the	~	(4.202) 6	14° 422\
year	\$	(1,203) \$	<u>(</u> 1,422)
Dona political for funding numbers			
Reconciliation for funding purposes: Excess of revenue over expenses for the year as above	\$	(1,203) \$	(1,422)
Add: amortization	7	1,203	1,422
Less: capital assets		1,203	~) ~ ~~
Excess of revenue over expenses (expenses over revenue) for the			
year for funding purposes	\$	- ¢	
Year for faithful barboses	<u></u>		

Northwestern Health Unit Statement of Financial Activities - Speech, Hearing and Vision Programs Schedule 8

		Preschool		•					
		Speech and	Infant	Blind Low	Total				
For the year ended December 31		Language	Hearing	Vision	2016	2015			
REVENUE									
Ministry of Children and Youth Services	\$	871,007 \$	116,878	\$ 47,630	\$ 1,035,515	\$ 1,045,252			
Ministry of Children and Youth Services - one time	•	0/1/00/ V	2,000	17,000	2,000	1,0 10,232			
Other Revenue and User Fees		27,648	2,000	12	27,648	58,654			
Transfer (to)/from deferred revenue		11,228	1,348	(16)	12,560	24,869			
TOTAL REVENUE		909,883	120,226	47,614	1,077,723	1,129,775			
EXPENSES					•				
Advertising			_	92 <u>-</u> 4	924	1,192			
Amortization		_	10,507		10,507	12,974			
Audit and legal		3,992	1,200		5,192	5,200			
Employee benefits		136,846	21,421	1,406	159,673	159,206			
Office supplies and equipment		214	21,421	1,400	214	1,037			
Postage and courier		24	68		92	1,037			
Purchased services		95,448	5,310	34,500	135,258	131,948			
Rent, maintenance and utilities		45,248	4,644	34,300	49,892	49,895			
Salaries and wages		592,294	87,740	7,004	687,038	706,467			
Supplies and services		282	2,746	7,004	3,028	8,289			
Telephone		6,723	2,740	\$75. 520	6,723	7,230			
Travel - regular		25,612	2,852	5,243	33,707	43,560			
Travel - conference		1,389	2,0.12	208	1,597	3,951			
TOTAL EXPENSES	1	908,072	136,488	48,361	1,092,921	1,131,037			
Excess of revenue over expenses (expenses over revenue) for the									
year before expected settlements and undernoted items		1,811	(16,262)	(747)	(15,198)	(1,262)			
		2/022	(25)202)	(, ,, ,	(13,130)	(1,202)			
Provision for recovery		-	-	0=	() (-			
Deferred revenue	<u> </u>	(1,811)	5,755	747	4,691	(11,719)			
Excess of revenue over expenses (expenses over revenue) for the	!								
year	\$	- \$	(10,507)	\$ -	\$ (10,507)	\$ (12,981)			

Reconciliation for funding purposes:									
Excess of revenue over expenses for the year as above	\$	- \$	(10,507)	\$	\$ (10,507)	• • • •			
Add: amortization		=	10,507	5.55	10,507	12,974			
Less: capital assets	·			55	9 2 2				
Excess of revenue over expenses (expenses over revenue) for the									
year for funding purposes	\$	+ \$	4	\$ -	\$ -	\$ (7)			

Northwestern Health Unit Statement of Financial Activities - Student Nutrition Program Schedule 9

For the year ended December 31	7.4 .	2016	2015	
REVENUE				
Ministry of Children and Youth Services	\$	513,162 \$	543,353	
Ministry of Children and Youth Services - one time	Y	313,102	35,500	
Other Revenue and User Fees		59,280	53,800	
Transfer (to)/from Deferred Revenue		97,911	74,438	
TOTAL REVENUE		670,353	707,091	
EXPENSES				
Allocated Costs		14,258	14,256	
Employee Benefits		29,605	21,005	
Purchased Services		91,487	116,020	
Salaries and Wages		130,054	93,147	
Supplies and Services		301,968	356,706	
TOTAL EXPENSES		567,372	601,134	
Excess of revenue over expenses (expenses over revenue) for the				
year before expected settlements and undernoted items		102,981	105,957	
Provision for recovery		(6,800)	(8,046)	
Deferred revenue	7.	(96,181)	(97,911)	
Excess of revenue over expenses (expenses over revenue) for the				
year	\$	- \$		
Reconciliation for funding purposes:				
Excess of revenue over expenses for the year as above	\$	- \$	_	
Add: amortization	•	-		
Less: capital assets		5 <u>4</u>	100 A	
Excess of revenue over expenses (expenses over revenue) for the		• • • • • • • • • • • • • • • • • • • •		
year for funding purposes	\$	- \$		

Northwestern Health Unit Statement of Financial Activities - Children's Oral Health Initiative Schedule 10

For the year ended December 31		2016		2015
REVENUE				
Health Canada	\$	114,732	\$	114,732
Transfer (to)/from deferred revenue		(2,293)		(3,068)
TOTAL REVENUE	<u> 10 - 51 - 1</u>	112,439		111,664
EXPENSES				
Allocated costs		11,472		11,972
Employee benefits		15,546		12,588
Postage and courier		153		86
Salaries and wages		67,206		72,203
Supplies and services		10,637		7,716
Telephone		557		557
Travel - regular		8,760		8,526
Travel - conference		178		309
TOTAL EXPENSES	(A) (A)	114,509		113,957
Excess of revenue over expenses (expenses over revenue) for the				
year before expected settlements and undernoted items		(2,070)		(2,293)
Provision for recovery		3 4 3		-
Deferred revenue	- 1% - W	2,070		2,293
Excess of revenue over expenses (expenses over revenue) for the				
year	\$	_ 192	\$	10 m 2 m
Reconciliation for funding purposes:	<u> </u>		\$	
Excess of revenue over expenses for the year as above	\$.≅ 	Ş	₹50 ****
Add: amortization				
Less: capital assets				
Excess of revenue over expenses (expenses over revenue) for the	خ		ć	-5.1
year for funding purposes	\$	_	\$	

Northwestern Health Unit Statement of Financial Activities - Part 8 Schedule 11

For the year ended December 31		2016		2015
REVENUE				
Other revenue and user fees	\$	207,085	\$	252,350
TOTAL REVENUE	-77	207,085		252,350
EXPENSES				
Allocated costs		20,000		20,000
Employee benefits		27,453		3 5,58 3
Insurance		12,000		12,000
Postage and courier		14		2
Salaries and wages		117,147		152,928
Supplies and services		6,275		7,790
Telephone		611		611
Travel - regular		12,167		11,041
Travel - conference	-	1,418		1,387
TOTAL EXPENSES		197,085	0.01454	241,342
Excess of revenue over expenses (expenses over revenue) for the				
year before expected settlements and undernoted items		10,000		11,008
Provision for recovery		Œ		*
Deferred revenue				*
Excess of revenue over expenses (expenses over revenue) for the				
year	\$	10,000	\$	11,008
Reconciliation for funding purposes:				
Excess of revenue over expenses for the year as above	\$	10,000	\$	11,008
Add: amortization		:=		-
Less: capital assets	_			7.
Excess of revenue over expenses (expenses over revenue) for the		40.000		44.855
year for funding purposes	\$	10,000	\$	11,008

Northwestern Health Unit Statement of Financial Activities - Other Programs Schedule 12

For the year ended December 31		2016		2015
REVENUE				
Other Revenue and User Fees	\$	179,714	\$	149,854
Transfer (to)/from Deferred Revenue		-		28,300
TOTAL REVENUE		179,714		178,154
EXPENSES				
Advertising		惶		2,867
Employee Benefits		1,837		\ <u>`</u>
Purchased Services		44,281		70, 289
Salaries and Wages		13,594		S#R
Supplies and Services		86,818		63,794
Travel - Conference		4,254		
TOTAL EXPENSES		150,784		136,950
Excess of revenue over expenses (expenses over revenue) for the				
year before expected settlements and undernoted items		28,930		41,204
Provision for recovery		n _B :		<u>~</u>
Deferred revenue		(28,930)		(<u>#</u>)
Excess of revenue over expenses (expenses over revenue) for the				
year	\$		\$	41,204
Reconciliation for funding purposes:				
Excess of revenue over expenses for the year as above	\$		\$	41,204
Add: amortization	7	72	*	,
Less: capital assets		72		(41,204)
Excess of revenue over expenses (expenses over revenue) for the	-			(12,201)
year for funding purposes	\$	-	\$	

Northwestern Health Unit Statement of Financial Activities - Additional Projects Schedule 13

		Kenora				
		Chiefs	City of	Township of	Total	
For the year ended December 31		Advisory	Kenora	Ignace	2016	2015
REVENUE						
Interest income	\$	638 \$	·= \$	<i>⊊</i> \$	638 \$	502
Other revenue and user fees		74,300	160,416	9,500	244,216	189,972
TOTAL REVENUE		74,938	160,416	9,500	244,854	190,474
EXPENSES						
Advertising		2	4,640	(1 <u>44</u>)	4,640	-
Board conference, honorariums and travel		1,091	75	8 2 9	1,091	497
Employee benefits			9,861	937	10,798	6,780
Office supplies and equipment		1,682	32	3.29	1,682	467
Purchased services		52,755	2,442	£ <u>≅</u>	55,197	87,521
Salaries and wages		=	38,515	6,531	45,046	27,528
Supplies and services		2,735	124,377	127	127,112	140
Telephone		2,439	-		2,439	2,440
Travel - regular		2	2,128	205	2,333	141
Travel - conference		361	930	12	1,291	6,467
TOTAL EXPENSES		61,063	182,893	7,673	251,629	131,981
Excess of revenue over expenses (expenses over revenue) for the						
year before expected settlements and undernoted items		13,875	(22,477)	1,827	(6,775)	58,493
Provision for recovery		(13,875)	22,477	(1,827)	6,775	(58,493)
Deferred revenue				-	· · · · · · · · · · · · · · · · · · ·	
Excess of revenue over expenses (expenses over revenue) for the						
year	\$	- \$	- \$	- \$	- \$	
		***************************************	***************************************		3407 UST 11 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Reconciliation for funding purposes:						
Excess of revenue over expenses for the year as above	\$	- \$	- \$	- \$	- \$	-
Add: amortization			-		750	
Less: capital assets	ON THE OWNER OF THE OWNER O		*			·=
Excess of revenue over expenses (expenses over revenue) for the						
year for funding purposes	\$	- \$	- \$	- \$	- \$	

Northwestern Health Unit

Municipal Levies

Schedule 14

(Unaudited - see Independent Auditors' Report)

		_		Levy		Net			Net
BAminimality	Population 2016	Levy 2016		Rebate 2016		Levy 2016	Population 2015		Levy
Municipality	2016	 2016		2016		2010	2015		2015
City of Dryden	6,211	\$ 360 <i>,7</i> 97	\$. .	\$	360,797	6,211	\$	342,539
City of Kenora	11,849	688,308			\$	688,308	11,849		653,474
Municipality of Machin	844	49,028		: - :	\$	49,028	844		46,548
Municipality of Red Lake	3,179	184,668		•	\$	184,668	3,179		175,321
Town of Fort Frances	6,349	368,813		:=:	\$	368,813	6,349		350,143
Town of Rainy River	682	39,617		-	\$	39,617	682		37,611
Town of Sioux Lookout	3,581	208,020		3 4 6	\$	208,020	3,581		197,489
Township of Alberton	804	46,704		. 	\$	46,704	804		44,336
Township of Atikokan	2,596	150,802		-	\$	150,802	2,596		143,174
Township of Chapple	588	34,157		· -	\$	34,157	588		32,425
Township of Dawson	457	26,547		-	\$	26,547	457		25,201
Township of Earfalls	764	44,381		-	\$	44,381	764		42,137
Township of Emo	1,077	62,563		121	\$	62,563	1,077		59,397
Township of Ignace	1,057	61,401) = (:	\$	61,401	1,057		58,298
Township of La Vallee	885	51,410		•	\$	51,410	885		48,805
Township of Lake of the Woods	228	13,245		(40)	\$	13,245	228		12,572
Township of Marley	402	23,352		=	\$	23,352	402		22,168
Township of Pickle Lake	294	17,078		: - :	\$	17,078	294		16,219
Township of Sioux Narrows-Nestor Falls	543	 31,543	-		\$	31,543	543		29,948
	42,390	\$ 2,462,435	\$		\$	2,462,435	42,390	\$	2,337,805
		***************************************		and a state of the state of the state of					
Allocated as follows:	uto 1\				\$	2,339,686		\$	2 240 004
Mandatory cost shared programs (Sched	ute 1)				Ą			Þ	2,219,994
Cost Shared and Related (Schedule 2)						94,133			96,427
One time funding projects (Schedule 10)	1				_	28,616			21,384
					\$	2,462,435		\$	2,337,805

Population is based on most recent enumeration, conducted under Section 15 of the Assessment Act.